

Annual Report 2024-25



Bangladesh Export Processing Zones Authority



Annual Report 2024-25

From the Editorial Desk

As BEPZA marks 45 years of remarkable progress, we take pride in presenting the Annual Report for the fiscal year 2024–25 — a testament to a journey defined by resilience, innovation, and unwavering commitment to national progress. Over these four and a half decades, BEPZA has evolved into a trusted pillar of Bangladesh's industrial growth, creating opportunities, strengthening livelihoods, and contributing to the nation's economic transformation.

This report reflects the achievements of the past year across our eight operational EPZs, the promising expansion of the BEPZA Economic Zone, and the development of new zones in Patuakhali and Jashore. Our initiatives remain closely aligned with the country's broader aspirations — to build a competitive, sustainable, and globally respected industrial landscape that empowers people and strengthens the national economy.

The key accomplishments of FY 2024–25 — including growth in exports, employment, investment, and financial performance — reflect BEPZA's enduring contribution to national development. These achievements are presented in this report through comprehensive analyses, visual insights, and transparent reporting. Our international engagement and promotional initiatives have continued to showcase Bangladesh as a trusted investment destination, deepening global confidence in our industrial potential.

Equally, we remain committed to responsibility and care. During the year, BEPZA advanced initiatives such as the piloting of the Employment Injury Scheme (EIS), reinforced compliance practices, CSR activities, and awareness programmes for worker welfare. Our determination to uphold environmental stewardship also remains strong, as we continue progressing towards greener and more sustainable industrial practices.

We believe this report will engage readers and provide a clear understanding of BEPZA's forward trajectory. We sincerely acknowledge the support and dedication of every team whose contribution has enabled the successful preparation of this report.

As we celebrate 45 years of progress, we renew our pledge to the future — to continue leading with integrity, strengthening partnerships, and advancing innovation for a stronger Bangladesh.

Executive Director
Public Relations

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بِسْمِ اللَّهِ الرَّحْمَنِ الرَّحِيمِ



CHIEF ADVISER
GOVERNMENT OF THE PEOPLE'S REPUBLIC OF
BANGLADESH

06 Kartik 1432
22 October 2025

Message

It gives me immense pleasure to learn that the Bangladesh Export Processing Zones Authority (BEPZA) is publishing its Annual Report for the fiscal year 2024-2025. This year marks the 45th anniversary of BEPZA—a remarkable milestone in its journey of industrial excellence and investment promotion. I extend my heartfelt congratulations to everyone associated with BEPZA on achieving this proud moment.

Over the past four and a half decades, BEPZA has emerged as a symbol of confidence and excellence within Bangladesh's industrial landscape. By attracting world-renowned investors and generating employment for more than half a million people, BEPZA has played a pivotal role in transforming Bangladesh into a competitive and sustainable manufacturing hub. Its outstanding contributions to women's empowerment, export diversification, and socio-economic advancement deserve special commendation.

The Interim Government remains deeply committed to strengthening the business environment, fostering trade facilitation and promoting sustainable industrialisation in alignment with the nation's development vision.

I am confident that through its professionalism, innovation, and unwavering commitment, BEPZA will continue to uphold its proud legacy while propelling Bangladesh's progress toward inclusive economic growth and global competitiveness.

I wish BEPZA continued success in the years ahead.

Professor Muhammad Yunus



Principal Secretary to the Chief Adviser
Chief Advisor's Office
Government of the People's Republic of Bangladesh

16 October 2025

Message

I am happy to know that the Bangladesh Export Processing Zones Authority (BEPZA) is publishing its Annual Report for the fiscal year 2024–2025. Over this year, BEPZA has once again reaffirmed its vital role in industrial growth, investment, employment and export of Bangladesh. I hope this publication will be a valuable reference on BEPZA's remarkable progress and accomplishments.

BEPZA's record of performance since its establishment remains highly commendable. As of June 2025, it has attracted cumulative investment of US\$ 7.08 billion and achieved export earnings of US\$ 119 billion. By creating employment opportunities for more than 533,000 Bangladeshi nationals, BEPZA continues to make a meaningful contribution to the country's socio-economic advancement. These achievements reflect both institutional strength and the trust of global investors in Bangladesh's industrial potential.

Equally noteworthy are BEPZA's efforts to ensure a safe, inclusive, and worker-friendly environment within its zones. Through the establishment of schools, healthcare centers, daycare facilities, and welfare initiatives, it has set a benchmark for socially responsible and sustainable industrial practices. Its growing emphasis on green development and environmental stewardship also aligns with the Government's broader commitment to sustainable industrialization and climate resilience.

As BEPZA steps into its 45th year, its journey stands as a testament to vision, integrity, and dedication. I am confident that with its dynamic leadership role BEPZA will continue to achieve new milestones in advancing Bangladesh's industrial transformation and global competitiveness.

M Siraz Uddin Miah



Executive Chairman

Preface

It is my great pleasure to present the Annual Report of the Bangladesh Export Processing Zones Authority (BEPZA) for the fiscal year 2024–25.

Since taking on the leadership of BEPZA, I have been inspired by the organization's remarkable legacy of driving industrialization through attracting both local and foreign investment, fostering export growth, and creating employment opportunities. This report encapsulates BEPZA's enduring contribution to Bangladesh's economic progress and its continued commitment to excellence.

As BEPZA enters its 45th year of dedicated service, the organization continues to lead from the front in promoting investment, industrial diversification, and socio-economic advancement across the country.

The fiscal year 2024–25 was marked by outstanding achievements across all zones, reflecting BEPZA's strong governance, business-friendly environment, and dedicated workforce. During the year, BEPZA recorded export earnings of US\$ 8.22 billion, representing around 17.03% of the country's total exports, and attracted US\$ 292.77 million in new investments, creating over 33,000 new jobs.

Additionally, 33 new investment agreements were signed with companies from diverse countries, involving proposed investments worth US\$ 497.48 million and the potential to create 59,408 new employment opportunities.

To further enhance Foreign Direct Investment (FDI), BEPZA organized investment promotion seminars in China and Japan, showcasing the competitiveness and opportunities of Bangladesh's EPZs and Economic Zone. These initiatives are expected to yield significant FDI inflows, contributing further to national growth.

Significant progress has been made in the development of the BEPZA Economic Zone, where four enterprises have already commenced commercial production till June 2025. At the same time, the establishment of two new EPZs in Patuakhali and Jashore is moving forward steadily. These zones are envisioned to become vibrant centers of industrial activity, with plot allocation expected to begin by June 2026—a milestone that will expand BEPZA's industrial footprint and attract new waves of investment.

BEPZA also remains deeply committed to upholding labour standards and workers' welfare, bolstering social security. To this end, BEPZA took a major step forward by signing a Letter of Intent with the International Labour Organization (ILO) to implement a comprehensive Two-Year Action Plan. This plan is designed to strengthen labour administration systems in EPZs, promote responsible business conduct among enterprises, and introduce an Employment Injury Scheme to enhance workplace safety. This is a significant stride toward elevating labour standards, and I am confident that its positive impact will be felt by every worker. Moreover, throughout the year, BEPZA continued to implement various welfare initiatives for workers, reaffirming our commitment to their well-being.

As BEPZA continues its journey of growth and excellence, I would like to acknowledge the contributions of all stakeholders—investors, employees, and partners—whose trust and cooperation remain the driving force behind our success. With collective dedication, I am confident that BEPZA will continue to play a catalytic role in fostering sustainable industrial development and prosperity for Bangladesh.



Major General Mohammad Moazzem Hossain, ndc, afwc, psc, G, MPhil

BEPZA

A Journey of Commitment, Pride, and Excellence

Over four and a half decades, BEPZA has emerged as a trusted catalyst for investment promotion, export-led growth, and sustainable industrialization.

Over the past four and a half decades, the Bangladesh Export Processing Zones Authority (BEPZA) has been quietly shaping the industrial destiny of Bangladesh. From modest beginnings to becoming a symbol of organized industrial growth, BEPZA's journey mirrors the nation's own transformation—driven by vision, resilience, and a steadfast commitment to progress.

When BEPZA was established on April 15, 1981, under the BEPZA Act 1980, it carried with an ambitious dream: to accelerate industrialization through export-led growth and attract foreign direct investment. That dream took tangible form in 1983 with the launch of the country's first Export Processing Zone (EPZ) in Chattogram. What began as a bold experiment soon became a success story - the Chattogram EPZ not only opened Bangladesh's door to global investors but also became a symbol of confidence and competitiveness on the world stage.

The ripple effects spread quickly. The establishment of the Dhaka EPZ near the capital ignited an industrial revolution in Savar and Ashulia - regions that soon transformed into bustling centers of production and employment. From these early milestones, BEPZA's model of planned industrialization began to redefine Bangladesh's economic geography.

Today, BEPZA stands proud with eight operational EPZs and one Economic Zone, with two more- Jashore and Patuakhali- under development. Together, they represent a nationwide network of opportunity, inclusiveness, and balanced regional growth. Each zone tells its own story.

Beyond infrastructure and investment, BEPZA's greatest achievement lies in its people. With over half a million workers, a significant portion of whom are women, BEPZA has not

only created livelihoods but also empowered communities and advanced social inclusion.

Over the past 45 years, BEPZA has become one of the major driving forces behind Bangladesh's industrial progress, attracting investors from 38 countries and generating employment for around 550,000 people. Operating on just 13.95 square kilometers of land - only 0.001% of the country's total area - BEPZA contributes 15-20% of national exports, with cumulative exports exceeding US\$ 119 billion as of June 2025.

While Bangladesh's export structure is still largely dominated by apparel, BEPZA has led a quiet revolution in diversification. Today, about 49% of exports from the EPZs come from non-RMG sectors, including electronics, footwear, camera lenses, personal protective equipment, bridal gowns, wigs, golf shafts, camping accessories, shoes, and even bamboo coffins.

BEPZA's strength lies in its commitment to maintaining the highest standards of workplace safety, environmental protection, and industrial discipline. Regular training, fire drills, and welfare programs ensure that both productivity and worker wellbeing go hand in hand.

BEPZA's impact extends far beyond economics - it has transformed communities and inspired social progress. The EPZs have spurred the growth of satellite towns, improved local livelihoods, and encouraged small-scale entrepreneurship around their peripheries.

Within each zone, facilities such as hospitals and medical centers provide free healthcare services to workers. BEPZA also operates public schools and colleges offering quality education to workers' children, with a 50% tuition subsidy to ensure accessibility. To further support working parents, day-care centers are available, allowing them to balance professional and family

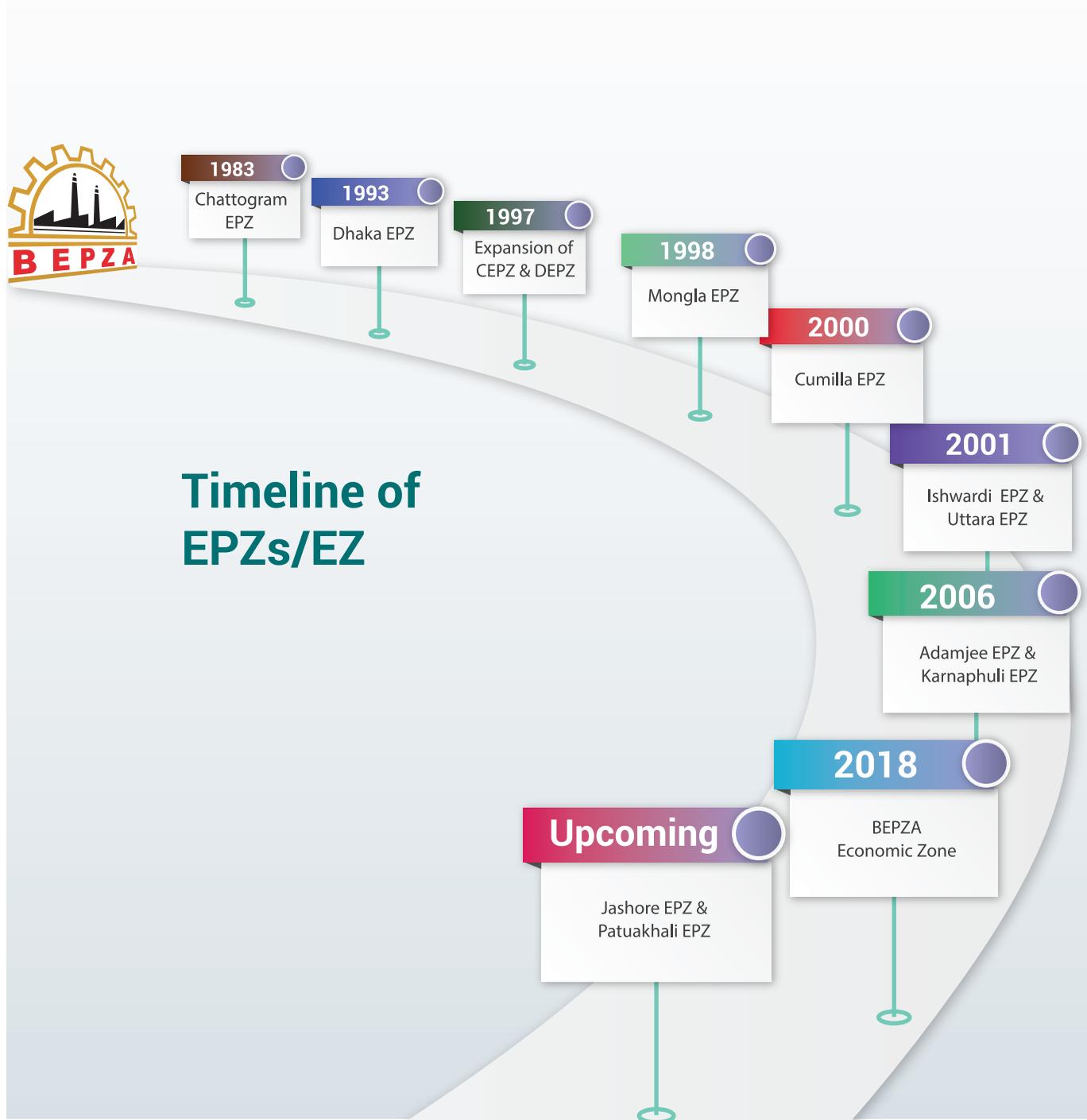
responsibilities.

BEPZA has always placed high importance on environmental sustainability across all its zones. The enterprises operating within the EPZs maintain compliance with environmental standards, reflecting BEPZA's commitment to responsible industrialization. Notably, the Ishwardi EPZ is home to the country's first LEED Platinum-certified green factory—an

inspiring example of eco-friendly industrial development. To further ensure environmental protection, Central Effluent Treatment Plants (CETPs) are in operation in several zones to treat industrial wastewater efficiently. In addition, the use of solar energy is being expanded to reduce carbon emissions and promote cleaner production. Collectively, these initiatives underscore BEPZA's dedication to building a sustainable

industrial ecosystem.

Through its One Stop Service (OSS), transparent operations, and adherence to international labour standards, BEPZA has positioned Bangladesh as a trusted destination for global investors. Its integrity, efficiency, and commitment to sustainability have earned widespread recognition at home and abroad.



Timeline of EPZs/EZ



Vision

- ✓ To become a significant contributor for the economic development of Bangladesh



Mission

To strengthen the economic base of Bangladesh through-

- ✓ Industrialization
 - ✓ Promotion of investment
 - ✓ Boost up export
 - ✓ Generation of employment
- in the Export Processing Zones



Objectives

- ✓ Promotion of local & foreign investment in EPZs
- ✓ Better services to the investors
- ✓ Boost up export of EPZs
- ✓ Enhancement of employment opportunities including workers' welfare in EPZs
- ✓ Transfer of technology & skill development

Management Tier



Board of Governors

Chaired by the Honourable Chief Adviser

Executive Board

Headed by the Executive Chairman
Assisted by Member (Investment Promotion),
Member (Engineering), Member (Finance)

Export Processing Zones/ BEPZA Economic Zone

Led by the Executive Director/Project Director

With a proven record of operational efficiency and investor protection, BEPZA provides a comprehensive package of incentives and services that make it a preferred destination for global investment.

Package of Incentives

Fiscal

Tax Holiday:

- **Chattogram, Dhaka, Cumilla, Adamjee & Karnaphuli EPZs:** 5 years - 100% exemption for the first 2 years, 50% for the next 2 years, and 25% for the final (5th) year.
- **Uttara, Ishwardi & Mongla EPZs:** 7 years - 100% exemption for the first 3 years, 50% for the next 3 years, and 25% for the final (7th) year.
- **BEPZA Economic Zone (EZ):** 10 years - 100% exemption for the first 3 years, followed by: 4th year 80%, 5th year 70%, 6th year 60%, 7th year 50%, 8th year 40%, 9th year 30%, 10th year 20%.
- Duty-free import of raw materials, machinery, equipment, and construction materials.
- Duty-free export of finished goods.
- Relief from double taxation.
- Exemption from dividend tax during the tax holiday period.
- 50% income tax exemption on income of expatriates for the first 3 years (applicable for BEPZA EZ only).
- Duty-free import of vehicles - one sedan car (up to 2000 cc) and one microbus/pickup/ double cabin pickup for BEPZA EZ (subject to conditions).
- Full repatriation of profit, capital, and establishment.

Non-Fiscal

- No ceiling on foreign and local investment.
- 100% foreign ownership permissible.
- GSP benefits in EU countries, Japan, Australia, and Canada.
- Foreign currency loan from abroad under Off-Shore Banking Unit (OBU) facilities
- Medium/long term external borrowing facilities
- Non-Resident Foreign Currency Deposit (NFCD) accounts allowed for 'A' type industries.
- Operation of Foreign Currency Accounts by 'B' and 'C' type industries allowed
- 100% backward linkage raw materials, accessories are allowed to sell for export oriented industries inside and outside EPZs
- Up to 10% of finished goods (except garments) can be sold in the Domestic Tariff Area (DTA); 20% for BEPZA EZ.
- Import and export on CM / CMP / CMT basis allowed.
- Intra / inter zone sub-contracting and transfer of goods allowed.
- Sub-contracting with export oriented industries inside and outside EPZ allowed
- No UD (Utilization Declaration), IRC (Import Registration Certificate), ERC (Export Registration Certificate) required.

Support Services

Business Services: Banking, Courier, Post Office, C&F agents, Shipping agents, MTO, etc.

Administrative Services: Customs Office, Police Station, Security, Fire Station.

Other Facilities: Restaurants, Health Clubs, Investors' Clubs, Recreation Centres, School and Colleges, Sports Complexes, Exclusive Telephone Exchanges, Electricity Sub Stations, Business Centres, Public Transport, Medical Centre, Warehouse, Dormitory, Day-care Centre.

One Stop Facilities

- BEPZA offers One Window Same Day Service through automation and its OSS Centre.
- Simplified project approval procedures.

- Work permits issued by BEPZA.
- Import, export, and subcontract permissions etc. issued on the same day by BEPZA through automation.
- Customs clearance at the factory site.
- Investors need to deal only with BEPZA for all investment and operational matters.
- Services related to other agencies have been provided from BEPZA's Central OSS Authority and 09 Regional OSS Centers.

In FY 2024–25, a total of 799,091 services were delivered from the regional OSS Centres – 798,963 by BEPZA and 128 by other organizations.

Legal Protection for Investors

The Foreign Private Investment

(Promotion and Protection) Act, 1980

safeguards all foreign investments in Bangladesh by protecting them from expropriation and nationalization, ensuring fair and equitable treatment. Bangladesh is also a member of the following international agencies that further guarantee investor protection:

MIGA (Multilateral Investment Guarantee Agency)

Protects investments against political risks.

ICSID (International Centre for Settlement of Investment Disputes)

Provides neutral arbitration for investment-related disputes.

Together, these measures ensure a secure, transparent, and investor-friendly environment in all EPZs and the BEPZA Economic Zone.



BEPZA Economic Zone

A new investment hub takes shape, four firms commence commercial operations

Located in Mirsharai, Chattogram, the BEPZA Economic Zone (BEPZA EZ)—BEPZA's largest industrial venture—has witnessed remarkable progress as commercial operations began during the development phase. As of June 2025, four enterprises have started production, marking a significant milestone for the zone.

KPST Shoes (BD) Co. Limited, a Chinese manufacturer of shoe accessories with an investment target

of US\$ 8.07 million, was the first to commence operations. Subsequently, Fengqun Composite Material Company (BD) Limited, Kiaxi Lingerie Bangladesh Co. Limited and Mingda (Bangladesh) New Material Co. Ltd., all are Chinese entities, have started commercial operations. They have established manufacturing units in the zone to produce shoe accessories and composite garment items.

Together, these companies exported

BEPZA's new industrial frontiers are taking shape. BEPZA Economic Zone already welcoming production while offering further investment scope. Simultaneously, Jashore and Patuakhali EPZs are advancing rapidly, opening up fresh opportunities for local and foreign investors. In addition, a policy decision has been made to set up Rangpur EPZ in the Gaibandha district.





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1. The main entrance of BEPZA Economic Zone, reflecting well-planned infrastructure and readiness for industrial investment

2. Congenial working environment of a factory of BEPZA EZ

products worth US\$ 11.7 million and generated employment for 3,652 Bangladeshi nationals by June 2025.

With 539 industrial plots planned, BEPZA EZ has already attracted strong investor interest. As of June 2025, 41 companies have signed lease agreements with proposed investments of US\$ 893.49 million, targeting production of a wide variety of items, including footwear components, packaging materials, tobacco processing and cigarette making machinery, camping gear,

outdoor goods, battery plates, Active Pharmaceutical Ingredients (API), furniture, hospital items, accessories, and drones.

BEPZA continues to prioritize product diversification to ensure resilience and global competitiveness.

A once barren and low-lying area, the zone is now being transformed into a smart and green industrial zone, equipped with modern infrastructure, utility networks, environmental sustainability features, and comprehensive support services.

Jashore EPZ

Poised to transform Bangladesh's southwestern economy

BEPZA has initiated land development work for the Jashore Export Processing Zone (JEPZ), positioning it as a major economic catalyst for the southwestern region of the country. The Authority aims to complete the development activities within one year. Simultaneously, the construction of an RCC canal is underway to ensure a permanent and efficient drainage solution for the zone.

Following the completion of land development, BEPZA will implement full-fledged infrastructure, including two approach roads, an internal road network, modern drainage system, boundary wall, Central Effluent Treatment Plant (CETP), Sewage Treatment Plant (STP), treated water distribution network, and other essential utilities. The master plan also

includes designated areas for industries, residences, and administrative facilities. With an approved budget of Tk 1,678.29 crore, the project will establish a dynamic industrial hub across 503 acres of land in Prembagh Union under Abhaynagar Upazila.

The master plan envisions 400 industrial plots, targeting US\$ 2 billion in investments with a strong emphasis on foreign direct investment. Once fully operational, JEPZ is expected to generate 150,000 direct and 300,000 indirect jobs and contribute approximately US\$ 2.4 billion in annual export earnings. The EPZ will greatly benefit from improved regional connectivity, especially the strategic advantage offered by the Padma Bridge.

1. Land development works of Jashore EPZ progressing in full swing
2. Construction works of Patuakhali EPZ project advancing rapidly





Patuakhali EPZ

A new horizon of hope for southern Bangladesh

Work on the Patuakhali Export Processing Zone (PEPZ) is progressing rapidly as BEPZA prepares to establish its tenth industrial zone covering 410.78 acres in Auliapur Union of Patuakhali Sadar Upazila.

While full land development is scheduled for completion by June 2026, BEPZA is preparing to begin plot allocation in early 2026, allowing investors to start factory construction in parallel with ongoing development works.

Currently, major infrastructure development is underway, including the construction of 154 rehabilitation houses, a primary school, mosque, roads, drains, and footpaths. Simultaneously, the construction of the boundary wall, officers' and staff dormitories, culverts, the main road, a customs building, reservoirs, and the

development of internal canals are progressing. Construction of the zone office, factory buildings, and security facilities will follow shortly.

Patuakhali EPZ is poised to stimulate regional economic growth, enhance living standards, and contribute significantly to the country's development. The project envisions 306 industrial plots, aiming to attract US\$ 1.53 billion in investments and generate US\$ 1.84 billion in exports annually. Upon full operation, it is expected to create employment for 100,000 people directly and an additional 200,000 indirectly.

With its strategic coastal location and transformative economic potential, Patuakhali EPZ promises a new era of prosperity for the southern region of Bangladesh.

During FY 2024–25, BEPZA strengthened its global investment outreach through targeted FDI promotion activities in key markets. Focusing on China and Japan, BEPZA organized high-level seminars to engage prospective foreign investors.

Engagement in China

Exploring new horizons for manufacturing investment

In December 2024, BEPZA, in collaboration with the Ningbo Daxie Chamber of Commerce, hosted an investment seminar in China to highlight Bangladesh’s competitive advantages and sectoral opportunities. The event brought together around 120 participants, including prospective investors, media representatives, and industry stakeholders.

The Executive Chairman of BEPZA, Major General Abul Kalam Mohammad Ziaur Rahman, BSP, ndc,

psc, outlined Bangladesh’s favourable investment climate, emphasizing the country’s strategic geographic location, cost-effective workforce, and one of the lowest minimum wages in Asia. He invited Chinese investors to explore Bangladesh as a destination “where potential meets performance.”

This seminar strengthened BEPZA’s investment relations with the Chinese business community and contributed to enhancing the visibility of Bangladesh’s EPZ-based manufacturing competitiveness.



Promoting Bangladesh in Japan

Showcasing a reliable investment destination

To expand its engagement with Japanese investors, BEPZA organized an investment seminar in Tokyo in June 2025. Supported by Japanese enterprises operating in Bangladesh—including Maruhisa Pacific Co. Ltd., Yokohama Labels and Printing (BD) Co. Ltd., and YKK Group—the event convened around 125 participants representing investor groups, business associations, and trade organizations.

The Executive Chairman presented Bangladesh's investment incentives

such as tax holidays, duty-free import privileges, and BEPZA's One-Stop Services (OSS). Japanese investors operating in the Adamjee EPZ shared positive experiences, further reinforcing Bangladesh's reputation as a stable and competitive manufacturing destination.

The seminar, followed by additional meetings in Osaka, helped deepen bilateral business linkages and created new avenues for potential investments in high-value manufacturing sectors.

1. BEPZA team with participants at the investment seminar in China
2. Interactive session at the investment promotion seminar in Japan

Strategic significance and expected impact

These international seminars reflect BEPZA's continuing commitment to expanding FDI sources and engaging with global markets that have strong manufacturing potential. Engagements in China and

Japan—both major players in global production networks—are expected to generate promising investment leads and enhance Bangladesh's visibility as a competitive investment destination.



During FY 2024–25, BEPZA maintained strong performance in investment, exports, and employment across its EPZs and the BEPZA Economic Zone, reinforcing Bangladesh’s industrial competitiveness and contribution to national economic development.

New investment agreements with BEPZA

In FY 2024–25, BEPZA continued its strong commitment to attract both foreign and local investment in its eight operational EPZs and the BEPZA Economic Zone (EZ). As a result of sustained investment promotion initiatives and investor facilitation services, agreements were signed with 33 new companies to establish industries across eight EPZs and the BEPZA EZ. Among these new ventures, the BEPZA Economic Zone attracted the highest number with 15 projects, followed by Chattogram EPZ (3), Uttara EPZ (2), Adamjee EPZ (3), Ishwardi EPZ (4), Mongla EPZ (3), Cumilla EPZ (1), and Karnaphuli EPZ (2).

These new investment projects involve a total proposed investment of US\$ 497.48 million and are expected to generate approximately

59,408 employment opportunities for Bangladeshi nationals.

The investments cover a diverse range of sectors, including high-end readymade garments, footwear and accessories, bags and luggage, electronics, light engineering, unmanned aerial vehicles (drones), camping and outdoor equipment, packaging, machinery, and consumer products.

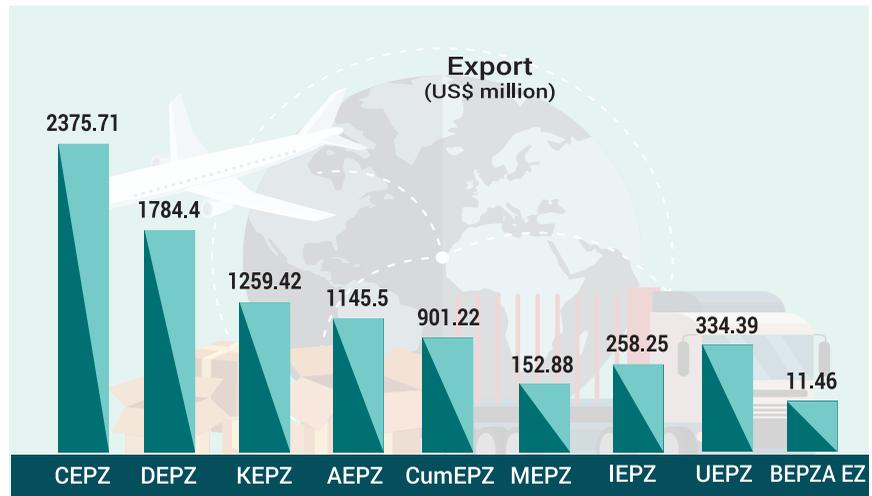
Investors from a wide range of countries—including China, the United Kingdom, Ireland, Singapore, the UAE, India, South Korea, British Virgin Island, and Bangladesh—have shown confidence in BEPZA’s industrial ecosystem. These agreements reaffirm BEPZA’s role as a reliable platform for diversified, export-oriented industrial development.



Key achievements in FY 2024–25

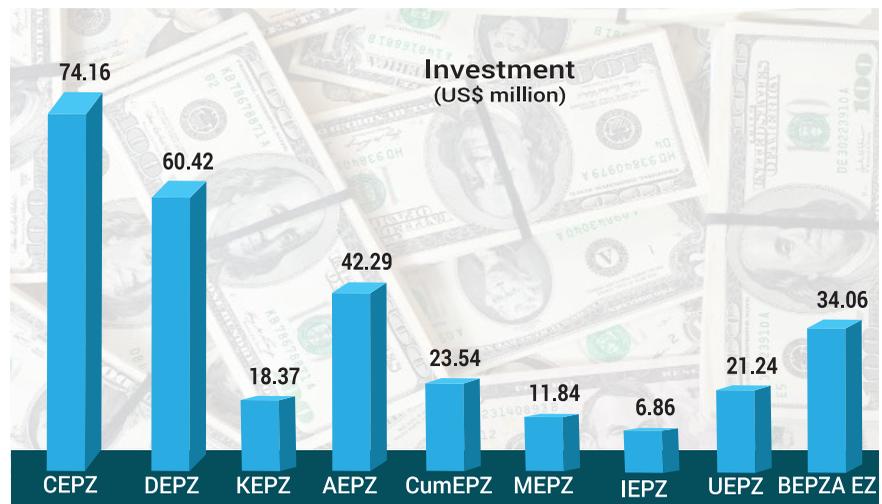
US\$ 8,223.21 million Export

During FY 2024–25, enterprises operating in EPZs and the BEPZA EZ achieved export earnings of US\$ 8,223.21 million, reflecting the continued strength and resilience of export-oriented industries under BEPZA's jurisdiction. Major contributions came from Chattogram EPZ (US\$ 2,375.71 million), Dhaka EPZ (US\$ 1,784.40 million), Karnaphuli EPZ (US\$ 1,259.42 million), and Adamjee EPZ (US\$ 1,145.50 million), followed by Cumilla EPZ (US\$ 901.22 million), Uttara EPZ (US\$ 334.39 million), Ishwardi EPZ (US\$ 258.25 million), Mongla EPZ (US\$ 152.88 million), and the BEPZA EZ (US\$ 11.46 million).



US\$ 292.77 million actual Investment

In the same fiscal year, operational enterprises across the zones made actual investments amounting to US\$ 292.77 million, indicating sustained investor confidence and ongoing capacity expansion. The highest investments were recorded in Chattogram EPZ (US\$ 74.16 million) and Dhaka EPZ (US\$ 60.42 million), followed by Adamjee EPZ (US\$ 42.29 million), BEPZA Economic Zone (US\$ 34.06 million), Cumilla EPZ (US\$ 23.54 million), Uttara EPZ (US\$ 21.24 million), Karnaphuli EPZ (US\$ 18.37 million), Mongla EPZ (US\$ 11.84 million), and Ishwardi EPZ (US\$ 6.86 million).



Cumulative Employment 533,527

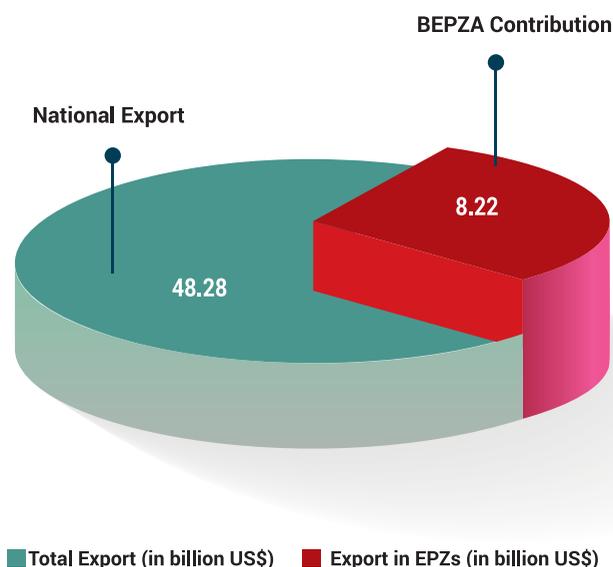
As of the end of FY 2024–25, enterprises operating in EPZs and the BEPZA EZ provided employment opportunities to Bangladeshi nationals. Employment levels were highest in Chattogram EPZ with 181,367 workers, followed by Karnaphuli EPZ with 76,269, Adamjee EPZ with 74,297, Dhaka EPZ with 83,173, Uttara EPZ with 32,417, Cumilla EPZ with 50,439, Ishwardi EPZ with 19,171, Mongla EPZ with 12,742, and the BEPZA Economic Zone with 3,652 workers.

Contribution to the National Economy

Share in National Exports

The zones under BEPZA accounted for 17.03 percent of Bangladesh's total national exports during FY 2024–25. With around 450 operational industries, the EPZs and BEPZA EZ continue to serve as a major pillar of the country's export sector, supporting foreign exchange earnings and strengthening Bangladesh's global trade competitiveness.

YEAR	TOTAL EXPORT OF BANGLADESH (US\$ B)	TOTAL EXPORT OF EPZs (US\$ B)
2020-21	38.76	6.64
2021-22	52.08	8.66
2022-23	55.56	7.84
2023-24	44.47	7.07
2024-25	48.28	8.22

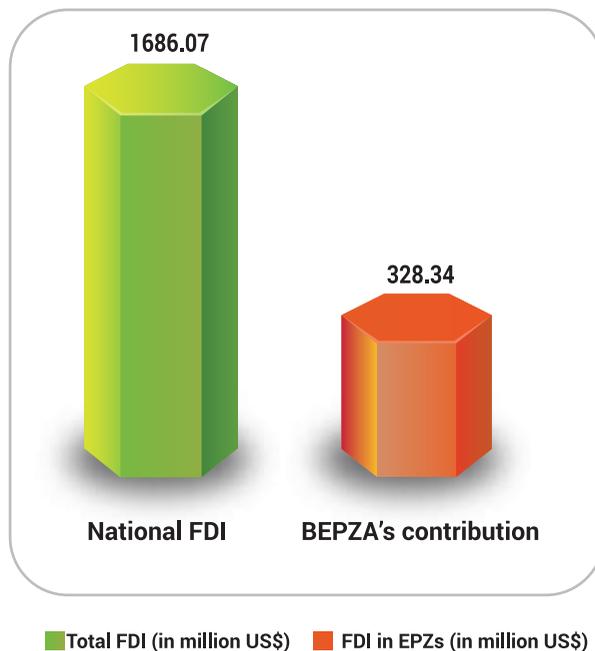


19.47% Contribution to National FDI

EPZs contributed 19.47 percent of Bangladesh's total foreign direct investment inflows in FY 2024–25. This consistent share reflects BEPZA's growing reputation as a trusted investment destination, supported by investor-friendly policies, serviced industrial infrastructure, and efficient regulatory facilitation.

YEAR	FDI IN FLOWS (NET) IN BANGLADESH (US\$M)	FDI IN FLOWS (NET) IN EPZs (US\$M)
2020-21	2,507.31	252.64
2021-22	3,439.63	439.28
2022-23	3,249.68	406.46
2023-24	1,468.17	424.29
2024-25	1,686.07	328.34

Source: Foreign Investment & External Debt (FIED) Cell, Statistics Department, Bangladesh Bank



Zone wise Cumulative Statistics (up to June 2025)

EPZ	Units (Nos)		Export (million US\$)	Investment (million US\$)	Workforce (Number)
	Operation	* U/ Imp			
Chattogram	144	11	45023.44	2190.72	181367
Dhaka	83	4	37856.76	1859.24	83173
Adamjee	47	13	9855.81	808.58	74297
Cumilla	48	6	7166.63	612.77	50439
Karnaphuli	39	8	12770.69	761.92	76269
Ishwardi	25	14	2014.74	275.79	19171
Mongla	35	9	1394.82	247.38	12742
Uttara	25	8	2915.67	269.88	32417
BEPZA EZ	4	40	11.7	54.45	3652
Total	450	113	119009.97	7080.74	533527

*Under implementation





Country Wise Enterprise

(Up to June, 2025)

Country	Enterprise (Nos.)	Investment (US\$ M)	Employment (Nos.)
Bangladesh	180	1593.09	119,449
China	113	807.53	72,055
South Korea	69	1158.50	90,067
Japan	30	634.56	17,757
Hong Kong	24	515.35	45,312
Taiwan	23	346.58	23,663
India	22	254.95	31,931
United Kingdom	21	294.99	27,753
USA	20	403.65	31,629
Canada	12	137.81	4,995
Sri Lanka	9	218.39	23,377
The Netherlands	7	121.14	7,059
Malaysia	5	42.05	2,951
Singapore	4	21.59	43
Indonesia	3	112.48	663



Country	Enterprise (Nos.)	Investment (US\$ M)	Employment (Nos.)
Australia	2	3.15	69
British Virgin Island	2	117.62	9,306
Germany	2	46.33	3,594
Pakistan	2	64.95	8,379
Spain	2	7.46	296
U. A. E.	2	8.61	1,922
Belgium	1	13.86	615
Cayman Island	1	19.44	285
France	1	10.18	90
Ireland	1	16.03	2,585
Malta	1	6.91	900
Marshal Island	1	25.90	321
Romania	1	43.56	5,744
Thailand	1	0.37	-
Ukraine	1	11.57	717
Total	563	7080.74	533,527

Product Wise Enterprise

(Up to June, 2025)

Product	Enterprise	Investment (US\$ M)	Employment (Nos.)
Agriculture Products	9	14,386.39	311
Bag & Luggage	9	83,852.49	9,737
Bicycle & Bicycle Accessories	3	14,235.66	284
Cap, Wigs and Cosmetic Products	14	135,562.14	17,454
Chemical Products	8	16,429.01	145
Electronics and Electrical Products	18	210,768.55	3,146
Footwear	10	208,392.37	20,234
Footwear Accessories	13	34,406.56	1,123
Furniture & Wood Products	4	43,272.55	452
Garment Accessories	99	890,056.02	16,763
Jewelry and Handicrafts	2	42,277.19	1,990
Leather Products	13	129,585.57	7,221
Light Engineering Products	12	92,446.00	3,337
Man Made Fibers (MMF)	1	16,504.00	-
Medical & Medical related Products	1	11,915.94	194
Miscellaneous	35	108,741.25	3,147
Paper Products and Printed Materials	12	23,307.91	1,267
Pharmaceuticals	1	273.36	-
Plastic & Rubber Products	12	142,650.24	5,358
Ready Made Garments (RMG)	187	3,257,037.36	387,563
Rope, Jute & Jute Goods	4	34,376.72	665
Service Oriented Industries	19	233,844.92	1,422
Tent and Camping Items	19	191,208.36	17,880
Textile	42	850,164.96	25,274
Toys and Collectible Items	3	68,708.70	4,382
Yarn	13	226,335.49	4,178
Total	563	7,080.74	533,527

Brand Logo



Products of EPZs



Labour reforms & social protection initiatives

BEPZA has strengthened its commitment to ensuring decent work, advancing labour reforms, and expanding social protection frameworks across all EPZs through two landmark collaborations with the International Labour Organization (ILO) and GIZ.

In May 2025, BEPZA and ILO signed a Letter of Intent (LoI) to implement a Two-Year Action Plan (2025–2027) focused on strengthening labour administration, promoting responsible business conduct, and expanding social protection mechanisms, including the Employment Injury Scheme (EIS). The LoI was signed by the Executive Chairman of BEPZA and the ILO Country Director, reflecting alignment with Bangladesh's National Action Plan on Labour Reform and the National Social Security Strategy (NSSS).

The Two-Year Action Plan prioritizes

three core areas: strengthening labour administration systems within EPZs, fostering responsible business practices among enterprises, and operationalizing the Employment Injury Scheme (EIS) to enhance workplace safety nets.

Earlier, in February 2025, BEPZA, ILO, and GIZ signed a separate Letter of Intent to introduce the Employment Injury Scheme for RMG workers in EPZs—marking a major milestone in institutionalizing worker safety. Under the EIS, EPZ-based garment workers will receive monthly financial benefits in the event of death or permanent disability resulting from workplace accidents or commuting-related incidents. The scheme will initially cover the garment sector, with gradual expansion planned for other industries within EPZs. BEPZA will implement the initiative with technical support from ILO and GIZ and financial contributions from international brand buyers.

BEPZA continues to strengthen decent work and compliant labour practices across all EPZs through labour reforms, expanded social protection, rigorous compliance monitoring, and inclusive worker representation, fostering a safe and productive working environment aligned with international standards.



Workers' representation & WWA elections

BEPZA continued to promote participatory labour practices across the EPZs throughout FY 2024-25 by facilitating Workers' Welfare Association (WWA) elections. Conducted under the direct supervision of BEPZA, the elections enabled workers to democratically choose their representatives to voice workplace issues and contribute to improving working conditions. The elections were carried out in a fair, transparent, and orderly manner, reinforcing BEPZA's commitment to fostering harmonious industrial

relations and constructive dialogue between workers and management.

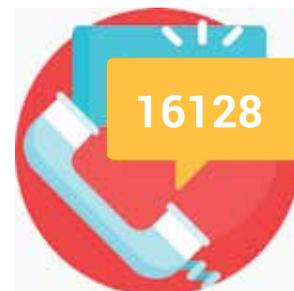
By June 2025, a total of 341 WWAs and Participatory Committees had been formed across 450 operational enterprises, reflecting strong worker engagement and reinforcing an environment of constructive dialogue and harmonious industrial relations.

1. BEPZA, ILO, GIZ, brand buyers and investors pose for a group photo after signing the Letter of Intent
2. A worker casts her vote to elect representatives



24/7 helpline support

To ensure timely redress of worker grievances and effective workplace communication, BEPZA continued operating its dedicated 24-hour helpline (16128). As of June 2025, the system recorded 15,022 calls/complaints, of which 14,970 were fully resolved, while 52 cases remained under process. All complaints are confidentially documented, investigated, and resolved in coordination with factory management. This structured grievance mechanism promotes transparency, strengthens accountability, and reinforces BEPZA's commitment to safeguarding workers' rights and wellbeing.





Compliance & monitoring

1. Modern canteen facilities for EPZ workers
2. Regular awareness initiatives conduct in EPZs to enhance workers' knowledge of safe workplace practices
3. Firefighting drill in EPZs

BEPZA maintained a high standard of administrative and inspection-based compliance across all EPZs, with no major complaints reported from workers, investors, or international platforms.

To ensure comprehensive oversight, BEPZA deployed Industrial Relations teams along with Social and Environmental Counselors cum Inspectors to monitor workplace practices, labour conditions, and environmental standards. Under this structured supervision system, EPZ enterprises achieved over 94%

compliance in industrial relations indicators, demonstrating alignment with national regulations and international benchmarks. The Authority remains committed to progressing toward full compliance.

To further strengthen monitoring capacity, BEPZA appointed 60 Social Counselors, 2 Environmental Specialists, and 30 Environmental Counselors across the EPZs, contributing to effective grievance resolution, social compliance, and environmental sustainability.



Training & awareness programmes

Throughout FY 2024–25, BEPZA organized a series of training and awareness initiatives aimed at improving worker skills, labour law understanding, and workplace safety.

In November 2024, Mongla EPZ held a training session on the Bangladesh EPZ Labour Act 2019 and EPZ Labour Rules 2022, engaging 50 line leaders and supervisors. Similar sessions were conducted across other EPZs throughout the year.

EPZs also hosted various workplace safety programmes, including workshops on heatstroke prevention, fire drills to strengthen emergency response preparedness, and mosquito eradication campaigns to raise dengue awareness. These efforts reflect BEPZA's ongoing commitment to building a safe, healthy, and productive workforce.

Participation in ILO events

During FY 2024–25, BEPZA strengthened its international engagement through participation in two major ILO events held in Geneva.

At the 113th International Labour Conference (2–13 June 2025), BEPZA was part of the Bangladesh delegation led by the Hon'ble Adviser, Ministry of Labour and Employment. On this occasion, Bangladesh signed a Letter of Intent with the ILO, reaffirming its commitment to promoting safe, equitable, and sustainable workplace practices.

BEPZA also participated in the 352nd Session of the ILO Governing Body (28 October–7 November 2024), led by the Hon'ble Adviser for Law, Justice and Parliamentary Affairs. The session highlighted Bangladesh's continued commitment to improving labour standards and reviewing the EPZ Labour Act in alignment with international requirements.



BEPZA continued to strengthen worker welfare across its EPZs through education, healthcare, daycare, and CSR initiatives. These efforts aim to enhance quality of life, promote workplace well-being, and support a safe, inclusive, and productive industrial environment.

Quality education & student welfare

BEPZA Public Schools and Colleges across EPZs provide affordable, quality education to the children of workers. Tuition fees are subsidized to ensure accessibility, while students receive a balanced education that includes extracurricular activities to support their overall development.

During FY 2024–25, a computer lab was established at Dhaka EPZ School to promote digital learning. Additionally, Ishwardi EPZ received 18 computers donated by a Japanese enterprise under its CSR program. A guardian shed was inaugurated at Dhaka EPZ School to provide convenience for parents, reflecting BEPZA's commitment to an inclusive educational environment.

Daycare services

To support working parents, BEPZA encourages enterprises across the EPZs to establish daycare centers

within their facilities. Currently, 203 daycare centers provide a safe and nurturing environment for workers' children during working hours, enabling parents to focus on their duties with peace of mind. BEPZA continues to promote the expansion of daycare services to further strengthen worker welfare and family-friendly workplace practices.

Healthcare facilities

BEPZA has established medical centers and hospitals in all EPZs to ensure accessible healthcare services for workers. Each center is staffed with qualified doctors, nurses, and essential medical equipment, providing free primary healthcare services to EPZ workers.

In addition, 237 enterprises operate their own medical units and regularly conduct health awareness programs



1. BEPZA Public School & College provides quality education to the children of workers
2. Workers participate in the Annual Cultural Program at an EPZ's factory
3. Dental care for EPZ workers
4. Physiotherapy campaign at Karnaphuli EPZ

focusing on occupational safety, disease prevention, and overall well-being. These coordinated efforts contribute to a healthy, safe, and productive workforce while supporting sustainable industrial growth across the zones.

CSR initiatives for healthcare awareness

As part of its CSR initiatives, BEPZA organized several programs across the EPZs during FY 2024–25, focusing on preventive healthcare and overall well-being. Mongla, Karnaphuli, and Chattogram EPZs hosted free eye check-ups, nutritious food distributions, and physiotherapy awareness campaigns to promote healthy lifestyles, minimize

occupational health risks, and reinforce a safe and supportive work environment.

Sports & cultural activities

BEPZA, along with enterprises of EPZs, regularly organizes a wide range of sports and cultural programs as part of its CSR initiatives. Throughout the year, various indoor and outdoor sports competitions, picnics, cultural performances, and recreational events are arranged to ensure employees' physical and mental well-being. These activities aim to promote a healthy work-life balance, relieve workplace stress, and strengthen unity, teamwork, and mutual respect among workers and officials across all levels.



2



3



4

Solar power expansion across EPZs

BEPZA's renewable energy transition gained significant momentum during the reporting year. Solar power generation within the EPZs has reached nearly 22 MWp, against a total industrial demand of approximately 220 MW. Of this capacity, BEPZA's own installations contribute 8.53 MWp across zone offices, standard factory buildings, residential buildings, schools, and medical centers. Enterprises operating inside the EPZs have added a further 13.54 MW as of June 2025.

The combined contribution of BEPZA and EPZ enterprises is helping reduce carbon emissions and lower dependency on fossil fuel, reflecting the Authority's long-term vision of integrating renewable energy into core operational infrastructure.

Advancement of the net metering system

In alignment with the Government's Net Metering Guidelines-2025, BEPZA has continued preparations to

BEPZA enhanced environmental readiness across its zones by integrating renewable energy, sustainable resource management, and internationally compliant services. These initiatives create a stable, efficient, and responsible operating environment for investors, while supporting national climate and clean energy goals.





1. Rooftop Solar at a factory in Chattogram EPZ, promoting clean energy use and reducing carbon emissions
2. CETP in EPZs play a vital role in ensuring environmental sustainability through effective wastewater treatment

implement the Net Metering System across EPZs and the BEPZA Economic Zone. This system will enable enterprises to supply surplus solar power to the national grid and earn benefits in return. The initiative is designed to support industries in enhancing energy self-sufficiency while contributing to national renewable energy targets.

day—approximately 45,000 cubic metres in Chattogram, 35,000 cubic metres in Dhaka, and 15,000 cubic metres in Cumilla. The CETPs play a crucial role in preventing untreated wastewater discharge and safeguarding surrounding water bodies, thereby ensuring compliance with national and international environmental standards.

Effluent treatment and environmental compliance

To maintain an environmentally compliant industrial climate, BEPZA operates Central Effluent Treatment Plants in Dhaka, Chattogram, and Cumilla EPZs. These facilities collectively process large volumes of industrial effluent every

Water treatment and sustainable industrial water management

BEPZA maintained uninterrupted supply of treated and purified water to enterprises through six Water Treatment Plants operating in Chattogram, Adamjee, Karnaphuli, Mongla, Ishwardi, and Cumilla EPZs. These facilities purify raw water to

make it suitable for industrial use. The Authority also collaborates with service-oriented industries to treat saline water where required, supporting diversified industrial activities and ensuring sustainable water resource management across EPZs.

Power Plant & cogeneration technology

To meet growing industrial energy demand, two service-oriented industries have been authorized to establish power plants supplying electricity to Chattogram, Dhaka, and Karnaphuli EPZs. In addition to electricity generation, power plants in

Chattogram and Dhaka EPZs employ cogeneration technology that produces both electricity and steam. Waste gases generated during power production are captured and reused to generate industrial steam, optimizing energy efficiency and significantly reducing carbon emissions. This dual-output energy solution underscores BEPZA's continued commitment to environmentally responsible industrial services.

Green environmental laboratories

Advanced Green Environmental Laboratories have been established within Chattogram and Dhaka EPZs

1. Generated steam supplies to industrial units of EPZs through pipeline
2. BEPZA operates dedicated green labs to conduct high quality environmental testing
3. BEPZA promotes green and pleasing environment across its zones





to strengthen scientific monitoring of environmental parameters. These laboratories conduct comprehensive testing of water, soil, ambient air, and chemical samples, ensuring accuracy in environmental assessments. Their work supports regulatory compliance, assists enterprises in improving environmental performance, and promotes a culture of responsible industrial behaviour across the zones.

Driving green industrial growth

BEPZA's long-term sustainability framework emphasizes green growth, resource efficiency, and conservation of natural ecosystems. In the BEPZA Economic Zone, 18 percent of the total area has been designated as green space to preserve biodiversity and support ecological balance. The Authority also promotes widespread rooftop solar installations and

encourages industries to adopt global green building standards, particularly LEED-certified factory construction. Vintage Denim Studio Ltd. located in Ishwardi EPZ made history in 2012 by becoming Bangladesh's first LEED Platinum certified Factory. Following the path of Vintage Denim, now a significant number of industries within the EPZs get LEED certification, setting a high standard for environmental sustainability.

During FY 2024-25, tree plantation programs, sustainable factory design initiatives, and broader Go Green activities remained integral components of BEPZA's environmental drive. These efforts reinforce the Authority's leadership in fostering low-carbon industrial development and contribute to Bangladesh's transition toward an environmentally sustainable economy.



Glance tour on EPZs and BEPZA EZ



CHATTOGRAM

Export Processing Zone



Established
1983



Location
South Haliahahar, Chattogram



Zone Area
453.00 acres



Standard Factory Buildings
12 nos.



Industrial Plots
501 nos.



Cumulative Data

Investment
US\$ **2190.72** million

Export
US\$ **45,023.44** million

Employment
1,81,367 persons

Number Of Industries

144
in Operation

11
Under Implementation

Type Wise Breakdown

Type A	Type B	Type C
77	15	52



Utility Services



Water

Supply by service oriented water treatment plant and Chittagong WASA.



Gas

Karnaphuli Gas Distribution Company Ltd.



Power

Supply 11KV, 3 phase, electricity by service oriented industry and EPZ substation.

Major Products

Garments, Garments Accessories, Electric & Electronics Items, Golf Shaft & Fishing Reel, Knitting & Textile, Automobile Parts, Metal Products, Camera Lens, Mobile Parts, Terry Towel, Footwear, Bicycle, Ropes, Light Engineering Products, Tent and Camping Items, Bag & Luggage, Cap, Art Materials, Medical products, Gloves & Headwear.

Marine Drive, Cox's Bazar



Top 05 Enterprises of Chattogram EPZ

Name	Country	Product	Investment (in million USD)	Employment (Person)
Youngone (CEPZ) Limited	South Korea	Garments	129.91	15,212
Premier 1888 Limited	Canada	Garments	92.94	3,578
Universal Jeans Limited	Bangladesh	Garments	89.17	8,353
Titas Sportswear Industries Limited	South Korea	Garments	88.30	9,510
United Power Generation & Distribution Company Limited	Bangladesh	Power Industry	81.76	89

DHAKA

Export Processing Zone



Established

1993



Location

Savar, Dhaka



Zone Area

356.22 acres



Standard Factory Buildings

17 nos.



Industrial Plots

451 nos.



Cumulative Data

Investment

US\$ **1859.24** million

Export

US\$ **37,856.76** million

Employment

83,173 persons

Number Of Industries

83

in Operation

04

Under Implementation

Type Wise Breakdown

Type A	Type B	Type C
52	08	23



Utility Services



Water

Own supply system.



Gas

Titas Gas Transmission & Distribution PLC.



Power

Supply 11KV, 3 phase, electricity by service oriented industry and PBS substation.

Major Products

High end Garments Items, Bullet-proof Jacket, Suit, Lens, Chemical, Automobile Parts, Footwear, Electric & Electronics Items, Cap, Knitting & Textile, Garments, Garments Accessories, Paper Products & printing Materials, Plastic & Rubber Products.

National Martyrs' Memorial, Savar, Dhaka



Top 05 Enterprises of Dhaka EPZ

Name	Country	Product	Investment (in million USD)	Employment (Person)
YKK Bangladesh Pte Limited	Japan	Garment Accessories	280.80	1,987
Ring Shine Textiles Limited	Indonesia & Singapore	Textile	88.04	659
Paxar Bangladesh Limited	USA	Garment Accessories	79.06	1,268
South China Bleaching & Dyeing Factory Limited	Hong Kong, China	Textile	73.21	536
Goldtex Limited	China	Textile	68.15	355

MONGLA

Export Processing Zone



Established
1998



Location
Mongla Port Area, Bagerhat



Zone Area
302.97 acres



Standard Factory Buildings
08 nos.



Industrial Plots
278 nos.



Cumulative Data

Investment
US\$ **247.38** million

Export
US\$ **1394.82** million

Employment
12,742 persons

Number Of Industries

35
in Operation

09
Under Implementation

Type Wise Breakdown

Type A	Type B	Type C
23	02	10



Utility Services



Water

Supply by service oriented water treatment plant and Department of Public Health Engineering.

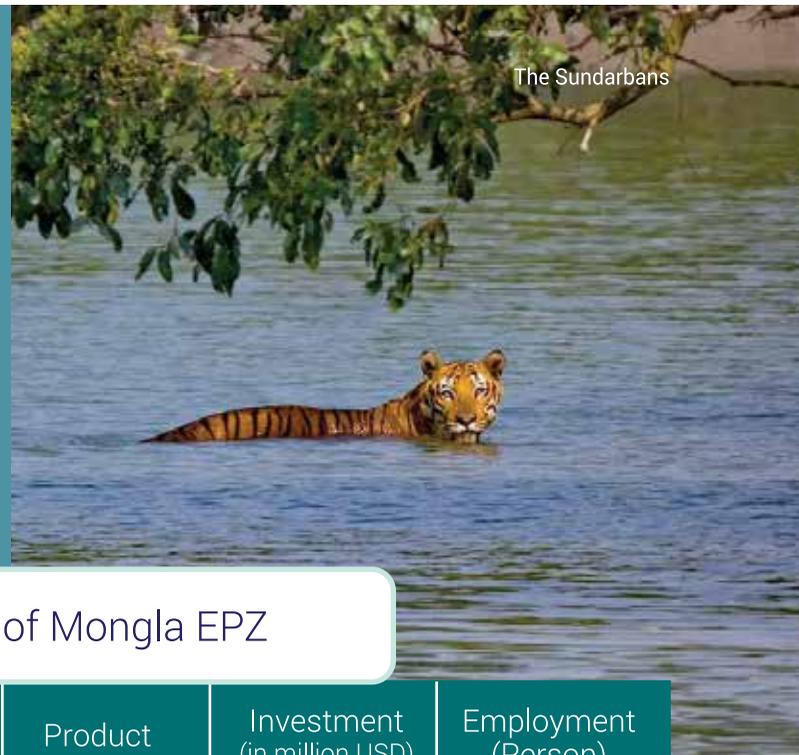


Power

Supply 11KV, 3 phase electricity by PBS substation.

Major Products

Agro processing Industry, Travel Bag, Bag pack, Mannequin Head and Wig, Luggage, Car Seat trim & Soft Electric Heating Pad, Surgical Gown & PVC Apron, Electronics & Electrical Items, Cigar & Cigarette, Jute Yarn & Bag, Garments, Garment Accessories, Tent & Camping Items.



The Sundarbans

Top 05 Enterprises of Mongla EPZ

Name	Country	Product	Investment (in million USD)	Employment (Person)
Garments Manufacture JINLITE Bangladesh Limited	China	Garments	27.53	6,242
Guangzhou Hua Fang Science and Technology BD Co. Limited	China	Yarn	21.86	328
VIP Luggage BD Pvt. Limited	India	Bag & Luggage	21.54	2,108
S.G. Oil Refineries Limited	India & Bangladesh	Refined Palm Oil	18.13	75
Hwashin (BD) Limited	South Korea	Fashion Items	13.55	38

CUMILLA

Export Processing Zone



Established
2000



Location
Old Airport Area, Cumilla



Zone Area
267.46 acres



Standard Factory Buildings
10 nos.



Industrial Plots
244 nos.



Cumulative Data

Investment
US\$ **612.77** million

Export
US\$ **7166.63** million

Employment
50,439 persons

Number Of Industries

48
in Operation

06
Under Implementation

Type Wise Breakdown

Type A	Type B	Type C
30	07	11



Utility Services



Water

Supply by service oriented water treatment plant.



Gas

Bakhrabad Gas Distribution Company Ltd.



Power

Supply 11KV, 3 phase electricity by PBS substation.

Major Products

Textile, World Class Denim Fabric, Motorcycle Safety Jacket and Workwear, Garments Accessories, Toys, Safety Shoe, Kitchen Utensils, Medicine box, Medal, Key Ring, Eye Patch, Hair & Fashion Accessories.

Mainamati, Cumilla



Top 05 Enterprises of Cumilla EPZ

Name	Country	Product	Investment (in million USD)	Employment (Person)
Soorty Textiles (BD) Limited	Pakistan	Garments	53.17	8,255
Weixing Industrial (Bangladesh) Co. Limited	China	Zipper	46.68	1,154
Nassa Taipei Denims Limited	China & Bangladesh	Textile	42.48	1,186
Xin Chang Shoes (BD) Limited	Taiwan	Footwear	39.43	3,948
Tung Hing (Bangladesh) Manufactory Limited	United Kingdom	Fashion Jewelry	37.14	1,923

UTTARA

Export Processing Zone



Established
2001



Location
Shangalshi, Nilphamari



Zone Area
213.66 acres



Standard Factory Buildings
08 nos.



Industrial Plots
190 nos.



Cumulative Data

Investment
US\$ **269.88** million

Export
US\$ **2915.67** million

Employment
32,417 persons

Number Of Industries

25
in Operation **08**
Under Implementation

Type Wise Breakdown

Type A	Type B	Type C
12	00	13



Utility Services



Water

Own supply system.



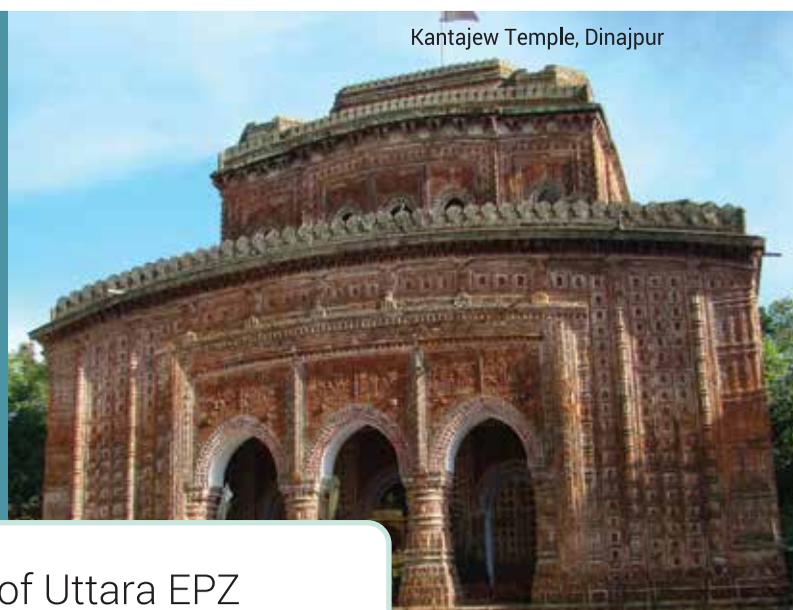
Power

Supply 11KV, 3 phase electricity by PBS substation.

Major Products

Garments, Garments Accessories, Wig & Hair Related Products, Knitting & Textile Products, Optical frame & Sun Glasses, Plastic Goods, Footwear & Leather goods, Carnival Items, Fashion Bag, Different type of net like- fishing, agriculture, mosquito net etc., Collectable items, Miniature & Replica Toys, Bamboo made Coffin.

Kantajew Temple, Dinajpur



Top 05 Enterprises of Uttara EPZ

Name	Country	Product	Investment (in million USD)	Employment (Person)
Sonic (Bangladesh) Limited	China	Toys	67.10	4,226
Evergreen Products Factory (BD) Limited	China	Wig and Hair related Products	48.74	8,924
Ventura Leatherware MFY (BD) Limited	China	Hand Bag	40.87	6,205
Mazen (Bangladesh) Industries Limited	China	Optical Frame, Sunglasses	32.64	3,903
Viyellatex Apparels Limited	Bangladesh	Garments	12.44	104

ISHWARDI

Export Processing Zone



Established
2001



Location
Paksey, Pabna



Zone Area
308.97 acres



Standard Factory Buildings
09 nos.



Industrial Plots
324 nos.



Cumulative Data

Investment
US\$ **275.79** million

Export
US\$ **2014.74** million

Employment
19,171 persons

Number Of Industries

25
in Operation **14**
Under Implementation

Type Wise Breakdown

Type A	Type B	Type C
10	03	12



Utility Services



Water

Supply by service oriented water treatment plant.



Gas

Paschimanchal Gas Company Limited.



Power

Supply 11KV, 3 phase electricity by EPZ substation.

Major Products

Globatt Battery, Industrial gloves, Tent & camping Item, Wig, Cap, Sweater, Plastic Products, Cigarette and Cigar, Denim Garments, Garments, Garments Accessories.

Rooppur Nuclear Power Plant, Ishwardi



Top 05 Enterprises of Ishwardi EPZ

Name	Country	Product	Investment (in million USD)	Employment (Person)
Vintage Denim Studio Limited	Bangladesh	Garments	49.44	4,592
Elegant Spinning & Textiles Limited	Bangladesh	Textile	35.93	273
Ishwardi Matsuoka Bangladesh Limited	Japan	Garments	29.07	3,105
Rahimafrooz Globatt Limited	Bangladesh & Marshal Island	Lead Acid Battery	25.90	321
Renaissance Barind Limited	Bangladesh	Garments	22.07	3,688

ADAMJEE

Export Processing Zone



Established
2006



Location
Siddhirganj, Narayanganj



Zone Area
292.62 acres



Standard Factory Buildings
08 nos.



Industrial Plots
311 nos.



Cumulative Data

Investment
US\$ **808.58** million

Export
US\$ **9855.81** million

Employment
74,297 persons

Number Of Industries

47
in Operation **13**
Under Implementation

Type Wise Breakdown

Type A	Type B	Type C
26	10	11



Utility Services



Water

Supply by service oriented water treatment plant.



Gas

Titas Gas Transmission and Distribution PLC.



Power

Supply 11KV, 3 phase electricity by EPZ substation.

Major Products

Bridal gown, High-end Garments such as Motorcycle Safety Jacket, Sports Jacket, Blazer, Garments Accessories, Safety Shoes, Car Seat Trim Cover, Fishing Hook, Knitting & Textile Products.

Bangladesh Folk Art & Craft Museum, Sonargaon, Narayanganj



Top 05 Enterprises of Adamjee EPZ

Name	Country	Product	Investment (in million USD)	Employment (Person)
Epic Garments Mfg. Co. Limited	Hong Kong & India	Garments	79.42	11,721
Ananta Huaxiang Limited	U.S.A, China & Bangladesh	Garments	52.11	6,192
Ananta Apparels Limited	U.S.A, Mauritius & Bangladesh	Garments	44.85	7,758
Checkpoint Systems Bangladesh Limited	Netherlands	Garment Accessories	47.36	839
Universal Menswear Limited	Romania & Bangladesh	Garments	43.56	5,744

KARNAPHULI

Export Processing Zone



Established
2006



Location
North Patenga, Chattogram



Zone Area
209.04 acres



Standard Factory Buildings
05 nos.



Industrial Plots
258 nos.



Cumulative Data

Investment
US\$ **761.92** million

Export
US\$ **12770.69** million

Employment
76,269 persons

Number Of Industries

39
in Operation **08**
Under Implementation

Type Wise Breakdown

Type A	Type B	Type C
27	03	09



Utility Services



Water

Supply by service oriented water treatment plant.



Gas

Karnaphuli Gas Distribution Company Limited



Power

Supply 11KV, 3 phase electricity by EPZ substation.

Major Products

Furniture, Fashion Bag, Garments, Fashion & Safety Shoe, Mountain bike, Tent & Camping items.



Patenga Sea Beach, Chattogram

Top 05 Enterprises of Karnaphuli EPZ

Name	Country	Product	Investment (in million USD)	Employment (Person)
Kenpark Bangladesh Apparel (Pvt.) Ltd.	Sri Lanka	Garments	117.89	12,492
Bangladesh Pou Hung Industrial Limited	Hong Kong, China	Footwear	74.66	4,244
Xin Chang Shoes (BD) Limited	Taiwan	Footwear	48.44	5,914
Naturub Accessories Bangladesh (Pvt.) Ltd.	Sri Lanka	Garment Accessories	37.34	1,909
Trendex Furniture Industry Co. Limited	Taiwan	Furniture	35.08	257

BEPZA

Economic Zone



Established
2018



Location

**National Special Economic Zone, Mirsharai,
Chattogram**



Zone Area
1138.55 acres



Standard Factory Buildings

02 nos.



Industrial Plots
539 nos.



Cumulative Data

Investment
US\$ **54.45** million

Export
US\$ **11.7** million

Employment
3,652 persons

Number Of Industries

04
in Operation **40**
Under Implementation

Type Wise Breakdown

Type A	Type B	Type C
04	00	00



Utility Services



Water

Own water supply network



Power

Supply by REB with 11 KV,
3 phase, 50 cycle/sec

Major Products

Lingerie, Garments, Garments Accessories, Footwear & Shoe Accessories.

Mohamaya Lake, Mirsharai, Chattogram



Top 04 Enterprises of BEPZA EZ

Name	Country	Product	Investment (in million USD)	Employment (Person)
Kaixi Lingerie Bangladesh Co. Limited	China	Garments	18.28	3,073
KPST Shoes (BD) Co., Limited	China	Footwear Accessories	5.23	172
Mingda (Bangladesh) New Material Co., Limited	China	Imitation Silk Cotton, PP Cotton, Polyester Fiber etc.	4.31	126
Fengqun Composite Material Co., (BD) Limited	China	Footwear Accessories	1.42	26

PATUAKHALI

Export Processing Zone



Project Approval Date
August 2023



Location
Patuakhali Sadar, Patuakhali



Zone Area
410.78 acres



Projected Investment
US\$ 1.53 billion



Proposed Industrial Plots
306 nos.



Projected Export
US\$ 1.84 billion (annually)



Projected Employment
1,00,000 persons (Direct)
2,00,000 persons (Indirect)

Key Distance

- 32 Kms from Payra Sea Port
- 60 kms from Barishal Airport
- 80 kms from Mongla Sea Port
- 225 kms from Dhaka City Center
- 285 kms from Chattogram Sea Port



JASHORE

Export Processing Zone



Project Approval Date
November 2023



Location
Abhaynagar, Jashore



Zone Area
503 acres



Projected Investment
US\$ 2 billion



Proposed Industrial Plots
400 nos.



Projected Export
US\$ 2.4 billion (annually)



Projected Employment
1,50,000 persons (Direct)
3,00,000 persons (Indirect)

Key Distance

- 30 kms from Jashore Air Port
- 58 kms from Benapole Land Port
- 85 kms from Mongla Sea Port
- 172 kms from Dhaka City Center
- 232 kms from Payra Sea Port
- 380 kms from Chattogram Sea Port



Financial **Performance** 2024-25





Financial Analysis

1.1 Brief Description of Financial Management

BEPZA is dedicated to overseeing eight Export Processing Zones (EPZs) and one Economic Zone (EZ). Each of these zones operates smartly, ensuring efficient management of clients' rental and utility bills, as well as other payment processes. The accounting system and financial statements of BEPZA distinguish income and expenditure from each EPZ, providing enough data for a comprehensive financial analysis. Additionally, each EPZ has an Executive Director who oversees the site's performance, income, expenditure, and maintenance.

The majority of BEPZA's revenue is obtained from the EPZs, which handle their own accounting and stakeholder management. Monthly bills are issued for rental of Standard Factory Building (SFB) and service charges, and for land on a quarterly basis. The official payment period for accounts receivable is 15 days. The EPZ is responsible for paying all expenses related to the operation and maintenance of the site.

The EPZs submit their monthly, quarterly, and annual financial results to the BEPZA Executive Office. BEPZA then prepares chartered accountant–audited financial statements in accordance with IFRS. BEPZA is authorized to maintain financial reserves, which are reflected in its retained earnings. Consistent with its statutory mandates, the Authority makes annual contributions to the National Exchequer and meets all applicable income tax obligations.

BEPZA was included in the financial risk assessment conducted by the Monitoring Cell of the Finance Division under the Procedure to Regulate the Debt and Contingent Liabilities of SOEs and ABs. The assessment covered 101 State-Owned Enterprises and Autonomous Bodies, using audited financial statements to evaluate potential fiscal risks for the Government of Bangladesh. The analysis examined six key indicators—debt structure, asset structure, debt-equity composition, profitability, liquidity, and solvency and grouped each entity into five risk categories. The findings were validated through consultation workshops with SOE representatives, and their feedback was incorporated into the final assessment. BEPZA emerged as one of the top-performing entities in public financial management under this comprehensive evaluation.



1.2 Financial statements

1.2.1 Income and expenditure statements

Below are summaries of the income, expenditure, and balance sheets for the BEPZA Executive Office and the eight operating EPZs. More detailed information is included.

Annex-1.

BEPZA's audited financial statements show that the entity is a revenue-generating concerned with an annual income of 13,202 million BDT (2025) despite the entity being service-oriented. The following observation assists in these figures' interpretation.

- International experiences in public entities in other countries (both in the region and elsewhere) suggest that the opportunity cost-of-capitals employed in land values are not accommodated in a public entity's income and expenditure statement. This builds on the assumption that the land pertains to the government, not the entity.
- BEPZA demonstrates a high level of business skill by using an accounting method that values its assets equally, even if they don't reflect market prices. This approach is more advanced than financial statements from many public entities in other countries. Of particular significance are BEPZA's two sources of income, which are crucial to its financial value creation: rental income from land and SFB, and other income such as service charges for utilities, bank interest, and others income. These income streams' percentage contribution is depicted in the figure on the next page. The sale of utilities (water, electricity, gas) to the private sector and bank interest (on surplus cash flow position) are as important as rental income.

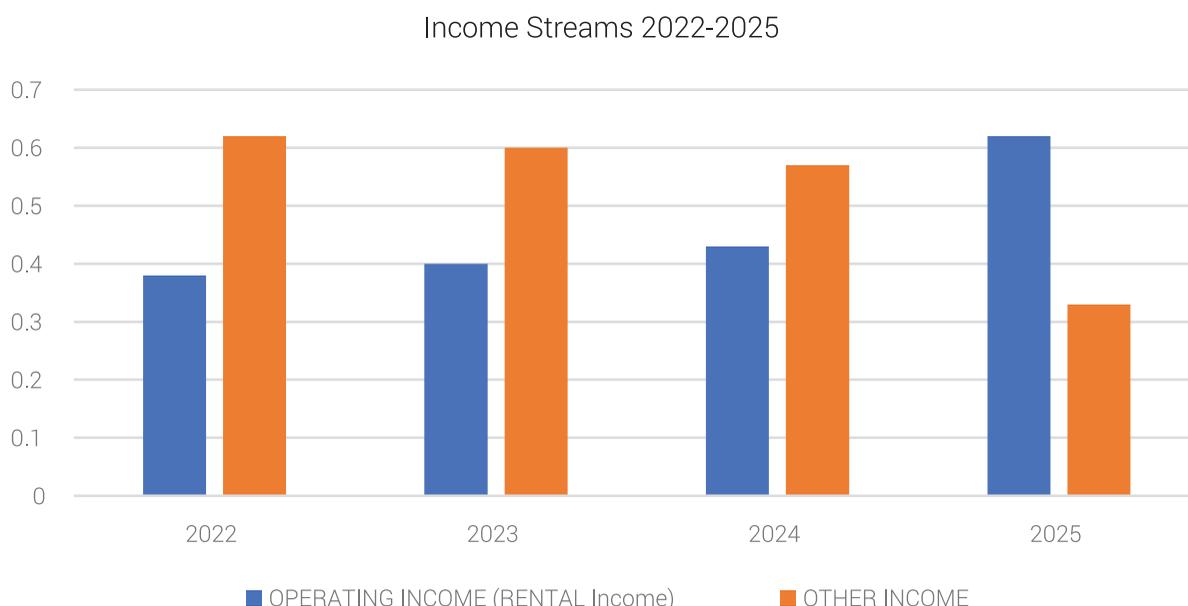
	Particular	2022	2023	2024	2025
A.	Income (TK. BDT)				
	Rental Income:	2,765,935,934	3,519,144,104	3,975,526,309	4,555,223,911
	Land	957,474,313	1,238,863,514	1,410,614,029	1,674,486,672
	SFB	1,800,096,867	2,270,505,619	2,547,147,140	2,819,658,029
	Bay Shopping centre /Com.Building	8,364,754	9,774,971	17,765,139	61,079,210
	Other Income:	4,572,495,087	5,312,938,341	5,255,774,775	3,683,673,309
	Income from Utility	1,221,515,472	1,400,765,724	1,870,016,789	2,096,314,119
	Bank interest /Treasury Bill Prem.	2,214,935,656	2,689,384,099	2,060,380,758	4,963,429,817
	Income from Water supply	566,885,665	583,750,798	670,662,399	736,108,820
	Miscellaneous	569,158,811	641,647,489	654,714,830	851,449,042
	TOTAL INCOME	7,338,431,590	8,834,692,214	9,231,301,084	13,202,525,709
B.	Costs:				
	Administrative Expenses	1,950,648,735	3,425,474,563	2,057,182,810	2,658,166,183
	Depreciation	1,565,627,868	1,464,013,458	1,477,672,414	1,690,136,013
	TOTAL COSTS	3,516,276,603	4,889,488,021	3,534,855,224	4,322,315,065
C.	Operating Income / before Tax	3,822,154,987	3,945,204,193	5,696,445,860	8,880,210,643
	Taxes	955,538,747	986,301,048	1,424,111,465	2,220,052,661
D	Net profit / after Tax	2,866,616,240	2,958,903,144	4,272,334,395	6,660,157,982
US Dollar (\$) @ 120 BDT					
A.	Income				
	Rental Income	29,115,115	33,515,658	36,141,148	37,960,200
	Land	10,078,677	11,798,700	12,823,763	13,954,056
	SFB	18,948,388	21,623,863	23,155,883	23,497,150
	Bay Shopping centre /Com.Building	88,050	931,190	161,501	508,993
	Other Income	48,131,534	50,599,413	47,779,770	30,697,278
	Income from Utility	12,858,058	13,340,626	17,000,152	17,469,284
	Bank interest /Treasury Bill Prem.	23,315,113	25,613,182	18,730,734	41,361,915
	Income from Water supply	5,967,218	5,559,531	6,096,930	6,134,240
	Miscellaneous	5,991,145	6,110,928	5,951,953	7,095,408
	TOTAL INCOME	77,246,649	84,139,926	83,920,919	110,021,047
B.	Costs				
	Administrative Expenses	20,533,149	32,623,567	18,701,661	22,151,385
	Depreciation	16,480,293	13,942,985	13,433,385	14,084,467
	TOTAL COSTS	37,013,438	46,566,553	32,135,046	36,019,292
C.	Operating Income / Pre-tax	40,233,210	37,573,373	51,785,873	74,001,755
	Taxes	10,058,303	9,393,343	12,946,468	18,500,439
D	Net profit / after Tax	30,174,908	28,180,030	38,839,405	55,501,317

BEPZA receives approximately 62% of its income from renting land and SFB. The remaining 38% comes from various other sources, as shown in the following figure. Typically, BEPZA purchases utilities such as water and electricity from utility companies and resells them to private companies with a 10% mark-up. However, in the Dhaka and Chattogram EPZs, BEPZA produces and sells its own electricity to the companies operating within their respective EPZs.

BEPZA has also established private electricity generation and Central Effluent Treatment Plants (CETP), Chattogram EPZ and Dhaka EPZ are clearly forerunners in this development. Dhaka EPZ is operating a CETP from 2010. It is built to operate as a service-oriented industry with a revenue sharing agreement. Chattogram EPZ has selected a local private operator to build, operate and own a CETP, once again with a revenue sharing agreement. In the coming years, it might be interesting to monitor how much financial value accrues to BEPZA and whether this could provide an opportunity for more as a Service Oriented Industry within BEPZA. The figure below provides an analysis of BEPZA's Income and Expenditure account with the next figure depicting the net income (after tax) 2022-2025.

Active development is underway to establish industrial plots equipped with ample infrastructure and utility facilities at BEPZA EZ. This will lead to a notable increase in income for those who invest in BEPZA. Investors are now being allocated industrial plots by BEPZA, which will contribute to the country's overall development.

Figure 1: Breakdown of Income Streams 2022 – 2025

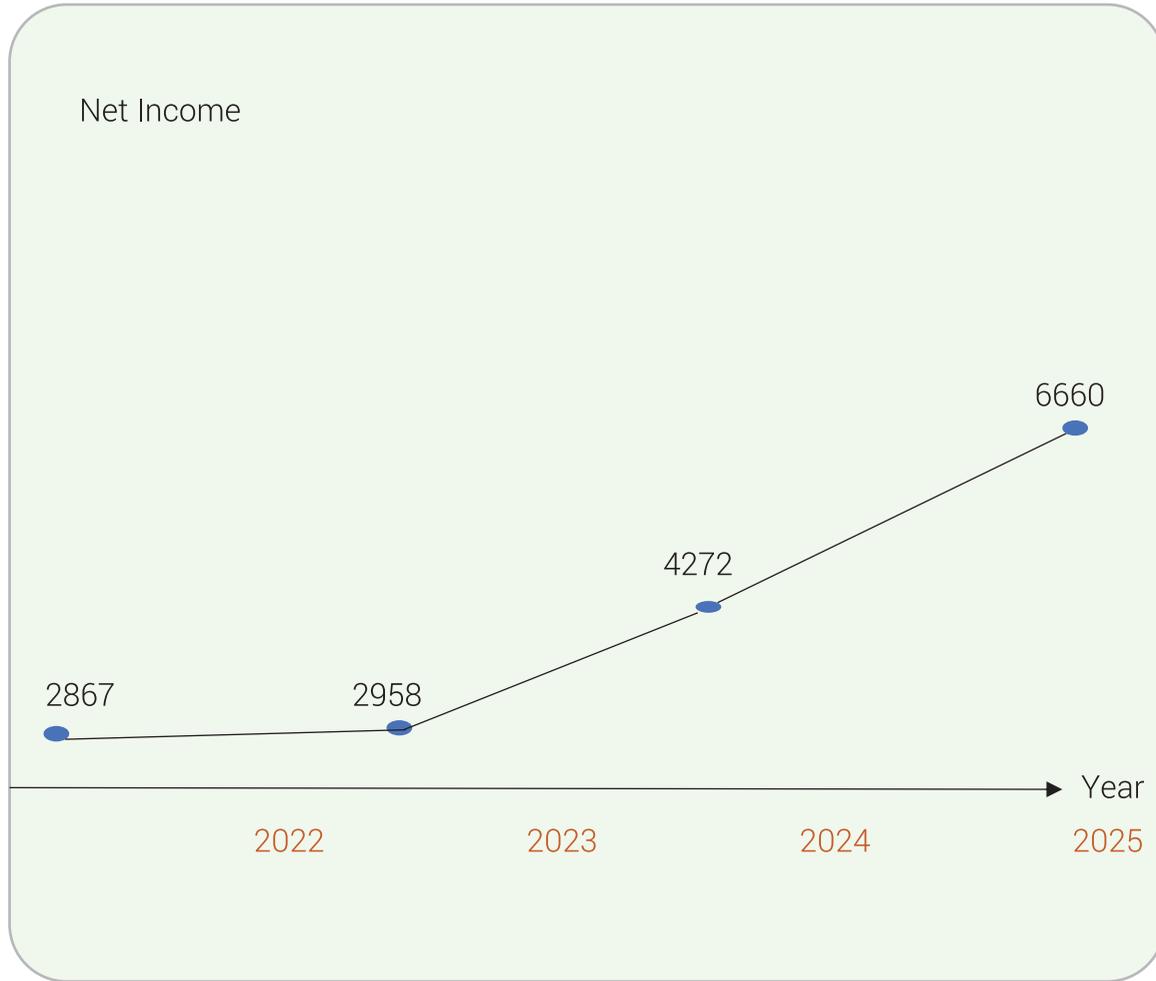


1.2.2 Balance sheets

We continue BEPZA's financial analysis with its balance sheet, presented on the next page. The following explanatory notes assist in its interpretation.

- Fixed assets represent book value (i.e., purchase price minus accumulated depreciation) using converted historical prices into actual prices, and include land values, building and equipment.
- Although assets value given appear to be low, BEPZA's valuation is congruent with Bangladeshi accounting principles.
- Depreciation has been applied following reducing balance method at the rates varying from 10%-30% as per Income Tax Rules.
- Long term liabilities are included interest free loans from the Government with a 10 years' maturity period

Figure 2: Net Income 2022-2025 (Amount in BDT, MN)



BEPZA Net Income Trend (2022-2025)

Table 2.1: Consolidated Balance Sheet BEPZA 2022-2025.

BDT TK

	2022	2023	2024	2025
A. ASSETS				
Fixed Assets	9,072,279,602	9,121,552,560	17,034,266,216	18,749,774,061
Current Assets	23,589,997,773	23,415,931,956	24,023,228,793	28,821,348,304
TOTAL ASSETS	32,662,277,375	32,537,484,516	41,057,495,009	47,571,122,365
B. LIABILITIES				
Long term liabilities	4,741,619,609	4,515,087,610	4,532,816,205	4,267,509,420
Current Liabilities	5,252,426,696	5,664,305,762	6,675,241,114	7,904,231,789
Equity	22,668,231,070	22,358,091,145	29,849,437,690	35,399,381,156
TOTAL LIABILITIES	32,662,277,375	32,537,484,516	41,057,495,009	47,571,122,365

Table 2.2: Consolidated Balance Sheet BEPZA 2022-2025.

USD \$

	2022	2023	2024	2025
A. ASSETS				
Fixed Assets	95,497,680	86,871,929	133,318,597	156,248,117
Current Assets	248,315,766	223,008,875	239,931,357	240,177,903
TOTAL ASSETS	343,813,446	309,880,804	373,249,955	396,426,020
B. LIABILITIES				
Long term liabilities	49,911,785	43,000,835	41,207,420	35,562,579
Current Liabilities	55,288,702	53,945,768	60,684,010	65,868,598
Equity	238,612,959	212,934,201	271,358,524	294,994,843
TOTAL LIABILITIES	343,813,446	309,880,804	373,249,955	396,426,020

BEPZA demonstrates a strong solvency position, as evidenced by the comparison of its equity with total capital employed (total assets). Although the reported value of fixed assets appears relatively low and may not fully reflect the fair market value of land, the financial statements have been prepared by the BEPZA Finance Department, audited by a qualified Chartered Accountant, and are fully compliant with the applicable International Financial Reporting Standards (IFRS).





1.3 Financial Ratios

It is important to note that the financial ratios can be impacted by the value of fixed assets. We suspect that these values may be lower than their actual market value, leading to inaccurate ratios. It is essential to consider that the balance sheet values and financial ratios are influenced by the accounting principles applied, which is a standard practice for private and public entities globally.

BEPZA's financial statements are now used to calculate various financial ratios that allow to evaluate BEPZA's profitability and financial soundness as a going-concern. But first it is important to identify the sector economics as this influences the interpretation of the financial ratios. Typically, an EPZ can be characterized by:

- A relatively high level of fixed assets is needed to offer first class services to international investors. This implies that occupancy levels (percentage of plots rented out) is of critical importance to its financial feasibility. Small fluctuations in occupancy rates can significantly impact net income.
- Total income in comparison to total capital employed is low given its high-level investments required to get the EPZ on stream.
- Profit margins tend to be high as the bulk of operating expenditures is off-loaded to private investors. OPEX levels tend to be low in comparison with income levels. In turn, this results in relatively high operating profits or EBITDA (Earnings Before Interest Taxes Depreciation Amortisation).

Land ownership of the EPZ and its inclusion in its balance sheets influences the calculation of Return on Investment/Equity. Based on international experiences, it can be assumed that land values are seldom included in public entities' balance sheets as it belongs to the government.

Before presenting BEPZA's financial ratios. Let us explain them briefly in the table below.

Table 3.1: Explanation Financial Ratios

Return on Investment ROI	Net income as a % of total capital employed. Low risks infrastructural projects typically generate 2-10% ROI. EPZs should generate higher ROI given its explicit link with the private sector.
Return on Equity ROE	Net income as a % of equity employed. This is linked to the project's financing structure, if equity is low (more loans) then financial gearing comes into play. It should exceed ROI.
Profit Margin	Net income as % of total income. Given that management and operation costs for the sites are limited, this % should be high.
Asset Turnover	Total income divided by total assets. EPZs typically have high investment values and this ratio will be low. Range: 0-1
Debt to Value	Total debt as % of total capital employed. Typically, public entities have low gearing ratios and low long-term liabilities.
Accounts Receivable	Payment term in days. Depends on invoicing and payment policy of the entity

Table 4.1: BEPZA’s Financial Ratios 2022-2025

RATIOS	UNITS	2022	2023	2024	2025
Return on Investment	%	8.78	9.09	10.41	14.00
Return on Equity	%	12.65	13.23	14.32	17.64
Profit Margin	%	39.06	33.49	46.29	50.45
Asset Turnover	#	.22	.27	.25	.30
Debt to Value	#	.31	.31	.27	.21
Accounts Receivables	Days	30	25	29	39

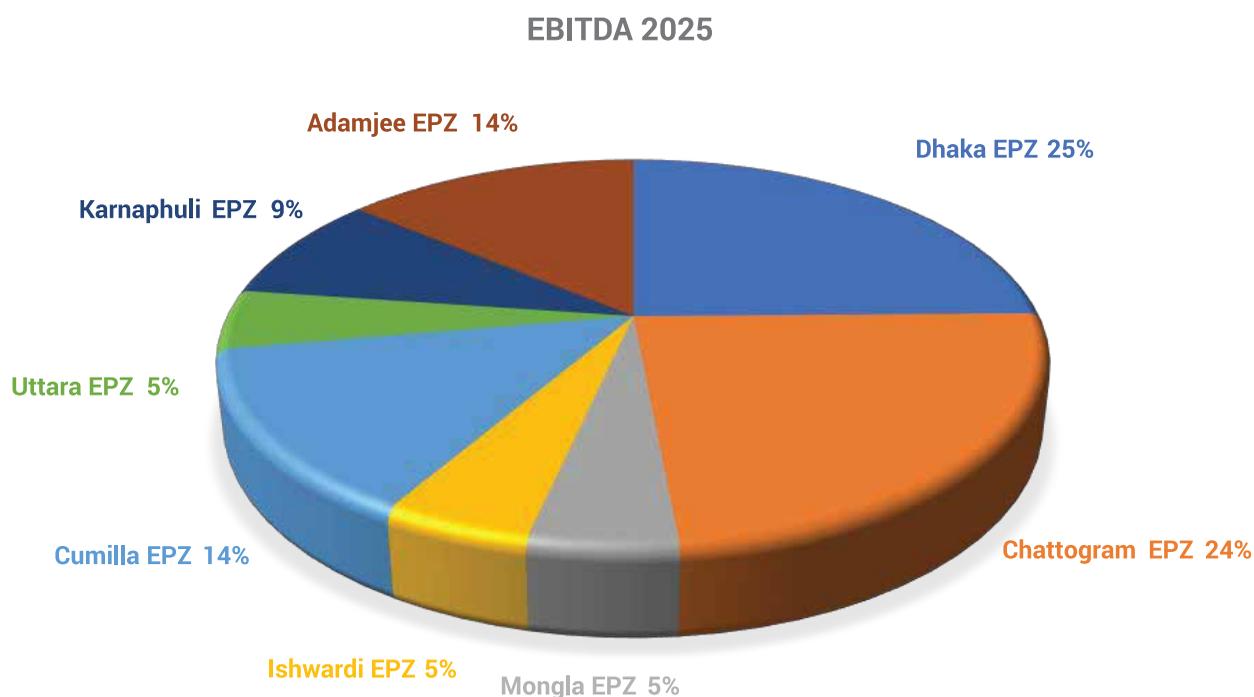
1.4 EBITDA analysis

The EBITDA is a significant measure of an organization's value generation and plays a crucial role in analysing cash flow, including Internal Rate of Return (IRR) or Net Present Value (NPV) calculations.

Annex 2 provides further details on the total EBITDA, the EBITDA for each EPZ separately.

Chattogram, Dhaka, Mongla, Ishwardi, Cumilla, Uttara, Karnaphuli, Adamjee, BEPZA EZ and Executive Office were the main contributors to BEPZA's EBITDA.

Figure 3: EBITDA (Earnings before interest, taxes, depreciation, and amortization) total and per EPZ 2021-2024. Contribution of EPZ to EBITDA 2025: Percentage (%)



To better understand the contribution of each EPZ to BEPZA's total earnings before interest, taxes, depreciation, and amortization (EBITDA), we will focus exclusively on EBITDA until the end of the fiscal year on June 30, 2025. This will enable us to convert each EPZ's contribution into a percentage relative to BEPZA's total EBITDA, providing valuable insight into the percentage contribution of each EPZ. Dhaka EPZ contributes 24%, Chattogram contributes 23%, Mongla contributes 5%, Ishwardi contributes 5%, Cumilla contributes 12%, Uttara contributes 5%, Karnaphuli contributes 9%, Adamjee contributes 13%, and BEPZA EZ contributes 4% to BEPZA's total EBITDA.

1.5 Observations

The information provided is based on the analysis of BEPZA's audited financial statements 2025, 2024, 2023 and 2022. The accounting principles used to determine to a great extent the actual values depicted in the balance sheets. It is believed that fixed assets' market values are higher than the ones depicted in the balance sheet and have included the calculations at a later stage in this report. However, the financial statements were approved by a chartered accountant and congruent with Internationals Accounting Standard (IAS).

We believe that BEPZA's fixed assets values derived from the balance sheets do not entirely reflect actual market prices and this is particularly the case for land. This undervaluation of its fixed assets influences the calculation of various financial ratios (e.g., ROI, ROE) which in reality are likely to be lower than calculated.

The eight EPZs are managed as separate business units and each EPZ is responsible for both its own incomes and expenses. Amalgamated accounts are managed by Executive Office. BEPZA's audited financial statements show that the organization is profitable and a going concern, with an annual net income of 6660 million BDT in 2025.

BEPZA's financial value creation relies on two main income sources: (1) Rental income from land and SFB (Standard Factory Building), and (2) other incomes such as service charges for utilities and bank interests.



BANGLADESH EXPORT PROCESSING ZONES AUTHORITY (BEPZA)
Statement of Financial Position
As on 30 June 2025

	Notes	30 June 2025	Figures in BDT 30 June 2024
ASSETS			
Non-current assets			
Property, plant and equipment	4	15,370,545,792	14,665,045,705
Capital work in progress (CWIP)	5	<u>3,379,228,269</u>	<u>2,369,220,511</u>
		<u>18,749,774,061</u>	<u>17,034,266,216</u>
Current assets			
Cash and cash equivalents	6	2,157,959,038	3,848,504,114
Advances and deposits	7	22,649,599,361	16,941,117,261
Accounts receivable	8	<u>4,013,789,905</u>	<u>3,233,607,418</u>
		<u>28,821,348,304</u>	<u>24,023,228,793</u>
		<u>47,571,122,365</u>	<u>41,057,495,009</u>
FUNDS AND LIABILITIES			
Funds			
Grant and project aids	9	2,347,748,067	2,347,748,067
Accumulated surplus of income over expenditure	10	31,193,115,692	24,526,797,050
Reserve fund and other reserves	11	<u>4,206,265,464</u>	<u>5,322,640,639</u>
		<u>37,747,129,223</u>	<u>32,197,185,756</u>
Non-current liability			
Long term loans	12	<u>1,919,761,353</u>	<u>2,185,068,138</u>
		<u>1,919,761,353</u>	<u>2,185,068,138</u>
Current liabilities			
Provision for expenses	13	2,250,456,694	1,552,817,280
Liabilities for other finance	14	<u>5,653,775,095</u>	<u>5,122,423,835</u>
		<u>7,904,231,789</u>	<u>6,675,241,115</u>
		<u>47,571,122,365</u>	<u>41,057,495,009</u>

The annexed notes (1- 17) form an integral part of these financial statements.



Chief Accounts & Finance Officer



Member (Finance)

Signed in terms of our separate report of even date



Sabbir Ahmed FCA
(ICAB Enrollment No. 937)
Partner

Ahmed Sheikh Roy & Co.
Chartered Accountants

ICAB - EC - 6/2019 - 937,1038,1175 (Firm)
FRC Firm Enlistment No. CAF-001-097
DVC#2510290937AS300391

Date: 29 October 2025
Place: Dhaka

BANGLADESH EXPORT PROCESSING ZONES AUTHORITY (BEPZA)
Statement of Profit or Loss and Other Comprehensive Income
For the year ended on **30 June 2025**

Figures in BDT

	Notes	2024-2025	2023-2024
INCOME			
Operating income	15	<u>8,239,095,892</u>	<u>7,170,920,326</u>
		<u>8,239,095,892</u>	<u>7,170,920,326</u>
EXPENDITURE			
General and administrative expenses	17	4,296,327,934	3,534,855,224
Finance expenses		<u>25,987,131</u>	<u>-</u>
		<u>4,322,315,065</u>	<u>3,534,855,224</u>
Operating income		3,916,780,827	3,636,065,102
Non-operating income	16	<u>4,963,429,817</u>	<u>2,060,380,758</u>
Surplus of income over expenditure before tax		8,880,210,643	5,696,445,860
Income tax expense		<u>(2,220,052,661)</u>	<u>(1,424,111,465)</u>
Net surplus of income over expenditure after tax		<u><u>6,660,157,982</u></u>	<u><u>4,272,334,395</u></u>

The annexed notes (1- 17) form an integral part of these financial statements.



Chief Accounts & Finance Officer



Member (Finance)

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DVC#2510290937AS300391

Date: 29 October 2025
Place: Dhaka

Table - 4: EPZs Breakdown of Income 2025- BDT, USD and Percentage

Breakdown of Income 2025 ending 30th June

BDT											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	5,082,315	798,423,325	981,364,574	293,198,936	282,955,404	611,350,566	260,105,599	447,891,825	606,496,352	268,355,015	4,555,223,911
Income from Utility	0	681,799,934	539,088,846	41,295,803	79,601,333	237,729,536	80,029,826	188,764,384	243,894,873	4,109,583	2,096,314,119
Income from Water Bill	0	482,443,325	0	8,496,124	30,346,681	44,860,203	60,409,897	29,516,365	72,855,641	7,180,585	736,108,820
Others Income	4,728,053,104	113,385,447	449,587,302	39,869,687	30,785,157	62,616,214	40,243,186	63,904,289	263,330,231	23,104,243	5,814,878,859
Total	4,733,135,419	2,076,052,031	1,970,040,722	382,860,550	423,688,575	956,556,518	440,788,508	730,076,863	1,186,577,097	302,749,426	13,202,525,708

\$ USD											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	42,353	6,653,528	8,178,038	2,443,324	2,357,962	5,094,588	2,167,547	3,732,432	5,054,136	2,236,292	37,960,199
Income from Utility	0	5,681,666	4,492,407	344,132	663,344	1,981,079	666,915	1,573,037	2,032,457	34,247	17,469,284
Income From Water Bill	0	4,020,361	0	70,801	252,889	373,835	503,416	245,970	607,130	59,838	6,134,240
Others Income	39,400,443	944,879	3,746,561	332,247	256,543	521,802	335,360	532,536	2,194,419	192,535	48,457,324
Total	39,442,795	17,300,434	16,417,006	3,190,505	3,530,738	7,971,304	3,673,238	6,083,974	9,888,142	2,522,912	110,021,048

PERCENTAGE (%)											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	0%	38%	50%	77%	67%	64%	59%	61%	51%	89%	56%
Income from Utility	0%	33%	27%	11%	19%	25%	18%	26%	21%	1%	18%
Income From Water Bill	0%	23%	0%	2%	7%	5%	14%	4%	6%	2%	6%
Others Income	100%	5%	23%	10%	7%	7%	9%	9%	22%	8%	20%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Annex 2 EBITA Statement
Administrative expenses
As on June 30, 2025

BDT

Particulars	BEO	DEPZ	CEPZ	MEPZ	IEPZ	CUMEPZ	UEPZ	KEPZ	AEPZ	BEPZA EZ	PEPZ	JEPZ	Total
Salary & Allowances	226,028,372	153,924,544	121,759,474	59,582,923	72,116,410	72,069,818	66,162,143	75,330,131	101,239,960	37,300,830	686,936	-	986,201,541
Welfare & Benefits	343,956,501	11,746,719	11,377,629	4,854,353	5,984,993	6,401,765	4,521,929	6,900,254	6,221,370	2,646,322	-	-	404,611,835
Rent Rates & Taxes	270,747,816	8,891,975	9,617,011	4,073,632	5,126,768	4,683,241	5,561,721	4,556,249	5,211,239	3,003,447	3,690		321,476,787
Postage, Telephone & Trunk	1,055,825	428,158	325,051	121,167	356,037	330,012	198,683	120,062	313,158	96,983	-	-	3,345,136
Promotional Expenses.	13,635,916	932,559	1,108,222	309,589	489,062	565,294	696,539	874,460	805,564	327,531	-	-	19,744,736
Others (Outsourcing)	12,256,049	9,040,780	4,167,744	1,918,670	2,513,983	2,803,700	1,216,420	1,168,134	802,860	4,556,800	-	-	40,445,140
Repairs & Maintenance	89,316,323	117,556,034	154,617,294	34,716,033	36,127,641	67,519,263	96,594,637	100,554,981	99,972,236	1,313,940	-	-	798,288,382
Other Office Expenses	51,833,460	347,342	2,451,727	123,016	229,518	864,156	389,655	617,274	596,998	612,349	-	-	58,065,495
Total Administrative Expenses 2025	1,008,830,262	302,868,111	305,424,152	105,699,383	122,944,412	155,237,248	175,341,727	190,121,545	215,163,385	49,858,202	690,626	-	2,632,179,052

USD (\$)

Particulars	BEO	DEPZ	CEPZ	MEPZ	IEPZ	CUMEPZ	UEPZ	KEPZ	AEPZ	BEPZA EZ	PEPZ	JEPZ	Total
Salary & Allowances	1,883,570	1,282,705	1,014,662	496,524	600,970	600,582	551,351	627,751	843,666	310,840	5,724	-	8,218,346
Welfare & Benefits	2,866,304	97,889	94,814	40,453	49,875	53,348	37,683	57,502	51,845	22,053	-	-	3,371,765
Rent Rates & Taxes	2,256,232	74,100	80,142	33,947	42,723	39,027	46,348	37,969	43,427	25,029	31		2,678,973
Postage, Telephone & Trunk	8,799	3,568	2,709	1,010	2,967	2,750	1,656	1,001	2,610	808	-	-	27,876
Promotional Expenses.	113,633	7,771	9,235	2,580	4,076	4,711	5,804	7,287	6,713	2,729	-	-	164,539
Others (Outsourcing)	102,134	75,340	34,731	15,989	20,950	23,364	10,137	9,734	6,691	37,973	-	-	337,043
Repairs & Maintenance	744,303	979,634	1,288,477	289,300	301,064	562,661	804,955	837,958	833,102	10,950	-	-	6,652,403
Other Office Expenses	431,946	2,895	20,431	1,025	1,913	7,201	3,247	5,144	4,975	5,103	-	-	483,879
Total Administrative Exp 2025	8,406,919	2,523,901	2,545,201	880,828	1,024,537	1,293,644	1,461,181	1,584,346	1,793,028	415,485	5,755	-	21,934,825

Percentage (%)

Particulars	BEO	DEPZ	CEPZ	MEPZ	IEPZ	CUMEPZ	UEPZ	KEPZ	AEPZ	BEPZA EZ	PEPZ	JEPZ	Total
Salary & Allowances	22%	51%	40%	56%	59%	46%	38%	40%	47%	0.75	99%		52%
Welfare & Benefits	34%	4%	4%	5%	5%	4%	3%	4%	3%	0.05	0%		6%
Rent Rates & Taxes	27%	3%	3%	4%	4%	3%	3%	2%	2%	0.06	1%		5%
Postage, Telephone & Trunk	0%	0%	0%	0%	0%	0%	0%	0%	0%	0.00	0%		0%
Promotional Expenses.	1%	0%	0%	0%	0%	0%	0%	0%	0%	0.01	0%		0%
Others (Outsourcing)	1%	3%	1%	2%	2%	2%	1%	1%	0%	0.09	0%		2%
Repairs & Maintenance	9%	39%	51%	33%	29%	43%	55%	53%	46%	0.03	0%		33%
Other Office Expenses	5%	0%	1%	0%	0%	1%	0%	0%	0%	0.01	0%		1%
Total Administrative Expenses 2025	100%												

Table - 1: EPZs Breakdown of Income 2024- BDT, USD and Percentage

Breakdown of Income 2024 ending 30th June

BDT											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	4,808,814.26	723,498,733.71	887,841,745.00	236,455,134.85	259,246,683.83	564,314,098.00	226,857,212.00	386,215,102.00	531,925,452.00	154,363,333.00	3,975,526,308.65
Income From Utility	-	626,463,122.00	471,638,971.00	34,225,980.00	65,640,954.00	229,771,058.14	67,639,995.00	158,582,833.49	214,585,475.00	1,468,400.00	1,870,016,78 8.63
Income From Water Bill		454,462,562.00		9,777,926.00	26,068,298.00	39,065,694.04	45,138,624.00	33,568,825.21	60,689,929.71	1,890,540.00	670,662,398.96
Others Income	1,951,329,827.41	108,261,355.41	341,369,510.46	63,995,751.32	32,630,859.48	(11,487,540.59)	27,038,514.27	54,890,445.10	135,822,828.97	11,514,035.99	2,715,365,587.82
Total	1,956,138,641.67	1,912,685,773.12	1,700,850,226.46	344,454,792.17	383,586,795.31	821,663,309.59	366,674,345.27	633,257,205.80	943,023,685.68	169,236,308.99	9,231,57 1,084.06

USD (\$)											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	43,716	6,577,261	8,071,289	2,149,592	2,356,788	5,130,128	2,062,338	3,511,046	4,835,686	1,403,303	36,141,148
Income From Utility	-	5,695,119	4,287,627	311,145	596,736	2,088,828	614,909	1,441,662	1,950,777	13,349	17,000,153
Income From Water Bill	-	4,131,478	-	88,890	236,985	355,143	410,351	305,171	551,727	17,187	6,096,931
Others Income	17,739,362	984,194	3,103,359	581,780	296,644	(104,432)	245,805	499,004	1,234,753	104,673	24,685,142
Total	17,783,079	17,388,052	15,462,275	3,131,407	3,487,153	7,469,666	3,333,403	5,756,884	8,572,943	1,538,512	83,923,373

Percentage (%)											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	0	38	52	69	68	69	62	61	56	0	43
Income From Utility	0	33	28	10	17	28	18	25	23	0	20
From Income Water Bill	0	24	0	3	7	5	12	5	6	0	7
Others Income	100	6	20	19	9	(1)	7	9	14	0	29
Total	100	100	100	100	100	100	100	100	100	0	100

Table - 2 : Breakdown of Administrative Expenses 2024- BDT, USD and Percentage

Breakdown of administrative expenses (Excluding depreciation cost) 2024 ending 30th June

BDT											
Expenses	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Salaries & Allow	213,552,045	143,930,448	117,266,238	56,801,338	74,391,535	70,184,673	71,362,951	76,063,037	95,140,838	36,798,544	955,491,647
Welfare & benefit	242,762,967	10,224,218	9,674,183	3,857,662	4,791,107	5,723,003	3,544,811	5,417,239	6,129,913	1,780,173	293,905,276
Rent, rates, taxes, Expenses	261,535,488	7,518,358	8,516,373	4,278,729	4,383,439	4,196,147	4,469,427	4,337,562	4,673,333	1,012,655	304,921,509
Contingencies	24,840,482.7	13,416,427.0	5,489,002.0	2,808,580.0	3,268,234.0	3,500,434.0	2,377,308.0	1,757,678.0	2,609,320.0	3,227,467.0	63,294,933
Repair & Main	48,036,813	142,928,609	24,044,981	16,837,245	22,340,402	40,017,974	44,384,041	35,130,120	36,063,373	634,771	410,418,329
Other Office exp	25,815,744	342,852	1,329,594	150,263	254,284	495,125	217,088	212,073	249,784	84,310	29,151,117
Total	816,543,540	318,360,912	166,320,371	84,733,817	109,429,001	124,117,356	126,355,626	122,917,709	144,866,561	43,537,920	2,057,182,810

USD (\$)											
Expenses	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Salaries & Allow	1,941,382	1,308,459	1,066,057	516,376	676,287	638,042	648,754	691,482	864,917	334,532	8,686,288
Welfare & benefit	2,206,936	92,947	87,947	35,070	43,556	52,027	32,226	49,248	55,726	16,183	2,671,866
Rent, rates, taxes & Expenses	2,377,595	68,349	77,422	38,898	39,849	38,147	40,631	39,432	42,485	9,206	2,772,014
Contingencies	225,822.6	121,967.5	49,900.0	25,532.5	29,711.2	31,822.1	21,611.9	15,978.9	23,721.1	29,340.6	575,408
Repair & Main	436,698	1,299,351	218,591	153,066	203,095	363,800	403,491	319,365	327,849	5,771	3,731,076
Other Office exp	234,689	3,117	12,087	1,366	2,312	4,501	1,974	1,928	2,271	766	265,010
Total	7,423,123	2,894,190	1,512,003	770,307	994,809	1,128,340	1,148,688	1,117,434	1,316,969	395,799	18,701,662

Percentage (%)											
Expenses	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Salaries & Allow	26	45	71	67	68	57	56	62	66	85	46
Welfare & benefit	30	3	6	5	4	5	3	4	4	4	14
Rent, rates & taxes	32	2	5	5	4	3	4	4	3	2	15
Contingencies	3	4	3	3	3	3	2	1	2	7	3
Repair & Main	6	45	14	20	20	32	35	29	25	1	20
Other Office exp	3	0	1	0	0	0	0	0	0	0	1
Total	100	100	100	100	100	100	100	100	100	100	100

Table - 3 : EPZs Breakdown of Income 2023- BDT, USD and Percentage

Breakdown of Income 2023 ending 30th June

BDT											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	4,696,834	655,304,298	833,730,879	202,882,251	230,942,233	505,039,115	207,935,549	325,087,582	450,498,608	103,026,674	3,519,144,104
Utility	5,580	464,468,783	356,278,336	21,523,756	45,858,740	165,183,167	56,372,951	135,551,551	155,131,291	391,569	1,400,765,724
Income From Water Bill	-	454,272,817	-	8,421,482	21,065,887	32,398,962	39,032,968	(24,568,357)	52,705,624	421,415	583,750,798
Others Income	2,583,881,898	165,272,459	339,612,796	34,429,537	24,059,383	38,235,419	27,916,605	42,570,637	65,143,291	9,909,565	3,331,031,588
Total	2,588,584,331	1,739,318,357	1,529,622,011	267,257,026	321,926,243	740,856,723	331,258,073	478,641,413	723,478,815	113,749,223	8,834,692,214

USD (\$)											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	44,732	6,240,993	7,940,294	1,932,212	2,199,450	4,809,897	1,980,339	3,096,072	4,290,463	981,206	33,515,658
Utility	53	4,423,512	3,393,127	204,988	436,750	1,573,173	536,885	1,290,967	1,477,441	3,729	13,340,626
Income From Water Bill	-	4,326,408	-	80,205	200,627	308,562	371,743	(233,984)	501,958	4,013	5,559,531
Others Income	24,608,399	1,574,023	3,234,408	327,900	229,137	364,147	265,872	405,435	620,412	94,377	31,724,110
Total	24,653,184	16,564,937	14,567,829	2,545,305	3,065,964	7,055,778	3,154,839	4,558,490	6,890,274	1,083,326	84,139,926

Percentage (%)											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	0	38	55	76	72	68	63	68	62	0	40
Service Charge	0	27	23	8	14	22	17	28	21	0	16
Water Supply	0	26	0	3	7	4	12	(5)	7	0	7
Misc.	100	10	22	13	7	5	8	9	9	0	38
Total	100	100	100	100	100	100	100	100	100	0	100

Table - 4 : Breakdown of Administrative Expenses 2023- BDT, USD and Percentage
(excluding depreciation cost) 2023 ending 30th June

BDT											
Expenses	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Salaries & Allow	205,536,644	138,367,037	122,561,581	58,186,448	68,822,323	69,924,543	60,797,895	74,909,016	95,198,406	20,342,062	914,645,955
Welfare & benefit	1,754,228,869	13,736,412	12,498,744	5,717,935	7,852,735	7,222,873	5,440,603	7,727,227	10,690,960	2,206,715	1,827,323,073
Rent, Rates, Taxes, Expenses	263,978,378	8,326,853	8,995,976	4,302,199	4,193,677	4,402,786	4,442,006	4,750,150	5,712,487	2,146,722	311,251,233
Contingencies	7,042,078	12,777,796	(1,443,988)	1,919,460	2,290,616	2,407,485	814,727	668,506	2,518,221	443,360	29,438,261
Repair & Main	42,029,708	74,303,846	52,982,246	19,404,468	16,629,098	25,166,034	34,280,947	28,377,622	26,066,877	1,413,142	320,653,987
Other Office exp	17,692,767	310,060	857,612	156,495	283,761	764,342	552,618	208,498	299,247	1,036,654	22,162,054
Total	2,290,508,444	247,822,004	196,452,170	89,687,005	100,072,210	109,888,063	106,328,796	116,641,019	140,486,198	27,588,655	3,425,474,563

USD (\$)											
Expenses	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Salaries & Allow	1,957,492	1,317,781	1,167,253	554,157	655,451	665,948	579,028	713,419	906,651	193,734	8,710,914
Welfare & benefit	16,706,942	130,823	119,036	54,457	74,788	68,789	51,815	73,593	101,819	21,016	17,403,077
Rent, rates, taxes & Expenses	2,514,080	79,303	85,676	40,973	39,940	41,931	42,305	45,240	54,405	20,445	2,964,297
Contingencies	67,067	121,693	(13,752)	18,281	21,815	22,928	7,759	6,367	23,983	4,222	280,364
Repair & Main	400,283	707,656	504,593	184,804	158,372	239,677	326,485	270,263	248,256	13,458	3,053,847
Other Office exp	168,503	2,953	8,168	1,490	2,702	7,279	5,263	1,986	2,850	9,873	211,067
Total	21,814,366.13	2,360,209.56	1,870,973.05	854,161.95	953,068.67	1,046,552.98	1,012,655.20	1,110,866.85	1,337,963.79	262,749.09	32,623,567.26

Percentage (%)											
Expenses	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Salaries & Allow	9	56	62	65	69	64	57	64	68	74	27
Welfare & benefit	77	6	6	6	8	7	5	7	8	8	53
Rent, rates, taxes	12	3	5	5	4	4	4	4	4	8	9
Contingencies	0	5	(1)	2	2	2	1	1	2	2	1
Repair & Main	2	30	27	22	17	23	32	24	19	5	9
Other Office exp	1	0	0	0	0	1	1	0	0	4	1
Total	100	100	100	100	100	100	100	100	100	100	100

Table-5 Breakdown of Income 2022

Breakdown of Income 2022 ending 30th June

BDT											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	515,504,978	711,922,130	4,579,730	142,868,662	180,875,445	389,533,566	168,395,531	268,332,044	373,219,826	10,704,022	2,765,935,934
Utility	405,534,645	321,465,405	16,740	15,222,591	37,774,358	140,819,298	59,460,388	142,844,369	129,084,445	197,611	1,252,419,850
Income From Water Bill	485,106,352	13,946,107		9,168,835	20,024,128	41,632,347	36,131,536	(96,104,707)	56,975,619	5,448	566,885,665
Others Income	6,210,134	19,151,689	2,179,301,705	1,228,567	1,187,125	2,675,206	1,162,816	2,501,522	1,167,444	349,501	2,214,935,708
Total	1,412,356,108	1,066,485,331	2,183,898,175	168,488,655	239,861,056	574,660,417	265,150,272	317,573,228	560,447,334	11,256,582	6,800,177,157

USD (\$)											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	5426368	7493917	48208	1503881	1903952	4100353	1772585	2824548	3928630	112674	29115115
Service Charge	4268786	3383846	176	160238	397625	1482308	625899	1503625	1358784	2080	13183367
Water Supply	5106383	146801	0	96514	210780	438235	380332	(1011628)	599743	57	5967218
Misc.	65370	201597	22940018	12932	12496	28160	12240	26332	12289	3679	23315113
Total	14866906	11226161	22988402	1773565	2524853	6049057	2791055	3342876	5899446	118490	71580812

Percentage (%)											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	36	67	0	85	75	68	64	84	67	0	41
Service Charge	29	30	0	9	16	25	22	45	23	0	18
Water Supply	34	1	0	5	8	7	14	(30)	10	0	8
Misc.	0	2	100	1	0	0	0	1	0	0	33
Total	100	100	100	100	100	100	100	100	100	0	100

Table - 6 : EPZs Breakdown of Income 2022- BDT, USD and Percentage

Breakdown of Income 2022 ending 30th June

BDT											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	4,579,730	515,504,978	711,922,130	142,868,662	180,875,445	389,533,566	168,395,531	268,332,044	373,219,826	10,704,022	2,765,935,934
Income from Utility	16,740	379,158,465	321,465,405	15,222,591	37,175,628	139,185,448	57,164,771	142,844,369	129,084,444	197,611	1,221,515,472
Income From Water Bill	-	485,106,352	13,946,107	9,168,835	20,024,128	41,632,347	36,131,536	(96,104,707)	56,975,619	5,448	566,885,665
Others Income	2,153,650,022	121,089,347	384,789,591	31,509,635	15,220,534	32,097,238	25,221,053	(55,032,500)	72,639,614	2,909,984	2,784,094,519
Total	2,158,246,492	1,500,859,142	1,432,123,233	198,769,723	253,295,735	602,448,599	286,912,892	260,039,206	631,919,504	13,817,065	7,338,431,590

USD (\$)											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	48,208	5,426,368	7,493,917	1,503,881	1,903,952	4,100,353	1,772,585	2,824,548	3,928,630	112,674	29,115,115
Income from Utility	176	3,991,142	3,383,846	160,238	391,322	1,465,110	601,734	1,503,625	1,358,784	2,080	12,858,058
Income From Water Bill	-	5,106,383	146,801	96,514	210,780	438,235	380,332	(1,011,628)	599,743	57	5,967,218
Others Income	22,670,000	1,274,625	4,050,417	331,680	160,216	337,866	265,485	(579,289)	764,628	30,631	29,306,258
Total	22,718,384	15,798,517	15,074,981	2,092,313	2,666,271	6,341,564	3,020,136	2,737,255	6,651,784	145,443	77,246,648

Percentage (%)											
Income	BEPZA	Dhaka EPZ	Chattogram EPZ	Mongla EPZ	Ishwardi EPZ	Cumilla EPZ	Uttara EPZ	Karnaphuli EPZ	Adamjee EPZ	BEPZA EZ	Total
Rental Income	0	34	50	72	71	65	59	103	59	0	38
Income from Utility	0	25	22	8	15	23	20	55	20	0	17
Income From Water Bill	0	32	1	5	8	7	13	(37)	9	0	8
Others Income	100	8	27	16	6	5	9	(21)	11	0	38
Total	100	100	100	100	100	100	100	100	100	0	100

Acronyms And Abbreviations

1 US\$ = 120.00 Bangladesh Taka (BDT)

1 BDT = 0.00833 US\$

Weights And Measures

1 acre = 0.404 hectare

1 ha = 10,000 m²

Acronyms, Abbreviations And Initials

BICF	Bangladesh Investment Climate Fund
BEPZA	Bangladesh Export Processing Zones Authority
CAPEX	Capital Expenditures
EBITDA	Earnings Before Interest Taxes Depreciation Amortization
EPZ	Export Processing Zone
IFC	International Finance Corporation
IRR	Internal Rate of Return
M²	Square meter
M³	Cubic meter
OPEX	Operating Expenditures
PPP	Public Private Partnership
ROE	Return on Equity
ROI	Return on Investment
SFB	Standard Factory Building
TFP	Total Factor Productivity
YEAR	Ended on 30 June



PHOTO

Gallery

...ing Cerem
...Scheme (EIS) i

...all BEPZA Co
...February 20

BEPZA Executive Chairman, along with participants and organizers, poses for a group photo following the Tokyo Investment Seminar



BEPZA team and participants actively engage during the investment seminar held in China

The Executive Chairman of BEPZA highlights key investment opportunities to the Chinese Textile and Apparel Industry delegation





▶ BEPZA, ILO, and GIZ sign a Letter of Intent (LoI) to initiate the EIS Pilot Program in BEPZA run zones

▶ BEPZA Executive Chairman, Special Envoy to the Chief Adviser, ILO Country Director, and senior officials of BEPZA, ILO and GIZ pose for a group photo following the LoI signing ceremony



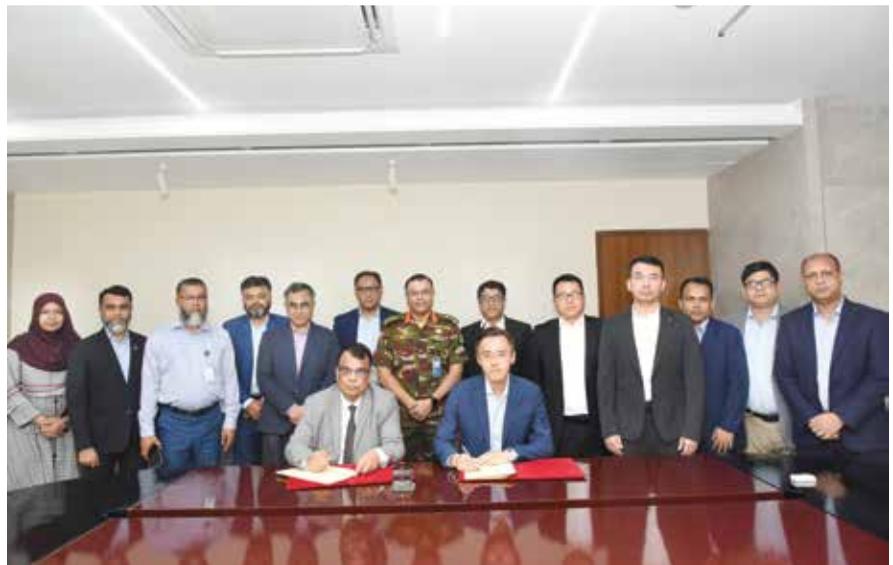
▶ Lutfey Siddiqi, Special Envoy to the Chief Adviser, addresses the participants at the LoI signing ceremony

Member (Investment Promotion) of BEPZA and the Managing Director of Sky Bees Limited exchange signed documents to establish a drone manufacturing facility in BEPZA EZ



Senior officials of BEPZA witness the signing ceremony between BEPZA and Anthente Bulk Bag Ltd.

BEPZA officials and representatives of Home Joy Socks Bangladesh Co. Ltd. pose for a group photo during the agreement signing ceremony





◀ The Honourable Commerce Adviser and the Special Envoy to the Chief Adviser are briefed on BEPZA's overall activities during their visit at BEPZA Complex



▶ Prospective investors from home and abroad pose with senior BEPZA officials during a visit to the BEPZA Economic Zone



▶ Md. Ashrafur Kabir, Member (Investment Promotion), briefs a Chinese business delegation on BEPZA's investment facilities



EU Ambassador Mr. Michael Miller inspects the rooftop solar power plant of BIDI Apparels Ltd. at Chattogram EPZ

A delegation from the Netherlands Embassy poses for a group photo after visiting the specialized sewing training line of Sewtech Fashions Ltd. at Chattogram EPZ



The Chinese Embassy delegation receives a briefing on BEPZA's activities from the Executive Director of Uttara EPZ

Representatives of the Office of the United States Trade Representative (USTR) meet with BEPZA officials at Karnaphuli EPZ



A delegation from the Nigerian National Defence College observes the manufacturing process at Dhaka EPZ

The Executive Director of Cumilla EPZ responds to queries from local journalists regarding CETP operations



Md. Anisur Rahman shares reflections from his distinguished service career at his farewell ceremony



The Executive Chairman and senior officials pose with the outgoing Executive Directors of BEPZA

Kazi Shahidul Anwar expresses his thoughts at his farewell ceremony





Muhammad Fouzul Kabir Khan, Honourable Adviser to the Ministry of Power, Energy & Mineral Resources, participates in an interactive session with investors and BEPZA officials at Dhaka EPZ

The Executive Director of Uttara EPZ welcomes Dr. Ahsan H. Mansur, Governor of Bangladesh Bank, during his visit to the zone



Md. Saifullah Panna, Secretary to the Chief Adviser's Office, observes the diversified range of products manufactured at Uttara EPZ



BANGLADESH EXPORT PROCESSING ZONES AUTHORITY



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